

Nir Menachemi, Ph.D.

Richard M. Fairbanks School of Public Health
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EDUCATION:

Doctor of Philosophy – 2002 University of Alabama at Birmingham
Health Services Administration
Concentration: Strategic Management

Master of Public Health – 1999 State University of New York at Albany
Health Policy and Management

Bachelor of Science – 1997 State University of New York at Albany
Biological Anthropology

POSITIONS HELD:

Richard M. Fairbanks School of Public Health Indiana University, Indianapolis, IN

- *Dean* June 15, 2024 - Present
- *Interim Dean* January – June 2024
- *Executive Associate Dean and Chief Operating Officer* 2022 – 2024
- *Fairbanks Endowed Chair for Leadership in Public & Population Health* 2019 – Present
- *Chair, Department of Health Policy & Management* 2015 – 2022
- *Professor of Health Policy and Management* 2015 – Present
- *Scientist, Regenstrief Institute, Inc.* 2017 – Present
 - *Affiliated Scientist from 2015 – 2017*
- *Secondary appointment at IU Kelley School of Business* 2015 – Present
- *Secondary appointment at IU School of Nursing* 2015 – Present

Department of Health Care Organization and Policy, School of Public Health University of Alabama at Birmingham (UAB)

- *Professor* 2011 – 2015
- *Director, Doctor of Public Health (DrPH) Program* 2009 – 2015
- *Associate Professor with tenure* 2008 – 2011

Joint Appointment in:

- Department of Health Services Administration, School of Health Professions (UAB)
- Department of Management, Information Systems, & Quantitative Methods, School of Business (UAB)
- Senior Scholar in the UAB Lister Hill Center for Health Policy Research
- Senior Scientist in the UAB Nutrition and Obesity Research Center (NORC)

Department of Family Medicine and Rural Health, College of Medicine Florida State University, Tallahassee, Florida

- *Associate Professor* 2007

• <i>Director, Center on Patient Safety, Division of Health Affairs</i>	2003 – 2007
• <i>Assistant Professor</i>	2003 – 2006
Center of Quality Improvement and Patient Safety, Agency for Healthcare Research and Quality (AHRQ)	
U.S. Department of Health and Human Services, Rockville, MD	
• <i>Lister Hill Health Policy Fellow</i>	2002
Department of Management, School of Business	
University of Alabama at Birmingham	
• <i>Research Assistant</i>	1999 – 2001
Bureau of Biometrics; and Bureau of Dental Health	
New York State Department of Health, Albany, New York	
• <i>Research Assistant</i>	1998 – 1999
HONORS & AWARDS:	
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• Elected to a 3-year term on the AcademyHealth Board of Directors	2024 – 2027
• Myron D. Fottler Exceptional Service Award , Academy of Management, Health Care Management Division	2024
• Challenge Coin recipient , recognized at Association of University Programs in Health Administration (AUPHA) annual meeting	2024
• Indiana University Spirit of Philanthropy Honoree , Fairbanks School of Public Health For establishing the Menachemi Scholarship for First Generation students	2024
• Alumnus of the Year , University of Alabama at Birmingham Department of Health Services Administration	2022
• Received the Service Excellence Award from iHEN, Indiana’s Chapter of the American College of Healthcare Executives (ACHE) for demonstrated dedication in providing exceptional service to citizens and healthcare workers in Indiana.	2021
• Part of team at the IU Fairbanks School of Public Health that received Indiana Business Journal’s Health Care Heroes Award (for COVID-19 pandemic work)	2021
• Recognized as Favorite Professor of The Executive MBA Class of 2021 on Poet and Quants	2021
• Awarded the AcademyHealth HSR Impact Award for research that had a significant impact on health and health care by influencing policy	2021
• Recognized as Favorite Professor of The Executive MBA Class of 2020 on Poet and Quants	2020
• Received the CAHME/Wharton Research Data Award for Best Empirical Research Paper	2020
• 3 rd place team, AHIMA National Pitch Competition for startups that harness health data and information to advance healthcare	2019
• 1 st Place Team, American Medical Informatics Association (AMIA) “Pitch IT” competition for best innovation that improves care through improved workflows, decision support, and/or analytics	2018
• 1 st Place Team, BioCrossroads Inject Tech Challenge for best new disruptive solution designed to improve patient outcomes in Indiana	2018
• Completed the Leadership Academy for Department Chairs by the American Council on Education (ACE), Chicago, IL	2017
• Received Excellence in Teaching Award from the Academy of Management, Health Care Management Division	2017

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- My mentee, Alva Ferdinand, received the AcademyHealth **Outstanding Dissertation Award** at the annual research meeting in San Diego, CA 2014
 - Inaugural graduate of the **Executive Development Program** designed to provide customized leadership development opportunities for executive-level positions among high potential faculty and staff at UAB 2014
 - Winner: “Back of the Envelope” Innovative Research Idea Award, UAB Public Health 2012
 - Inducted Member, Phi Kappa Phi **Academic Honor Society** 2011
 - UAB **President’s Award for Excellence in Teaching** 2011
 - Professor John D. and Starr A. Blair **Award in Health Organization Management Research** presented by the faculty at Texas Tech University, Lubbock, Texas 2011
 - UAB Graduate School Dean's **Excellence in Mentorship Award** 2011
 - Completed The “BLAZE” (Building Leadership Attributes with Zeal and Excellence) **Leadership Academy** at UAB 2011
 - **First place recipient** in Association of University Programs in Health Administration (AUPHA) poster competition 2009
 - Inducted Member, Delta Omega **Public Health Honor Society** 2009
 - **Outstanding Junior Faculty Researcher Award**, FSU College of Medicine Faculty Council 2006
 - Delivered **Keynote Address** at Health Information Management and Systems Society (HIMSS) Southern California Annual Meeting, Los Angeles, CA, 2006
 - **Special Advisor** to the Florida Governor's Health Information Infrastructure Advisory Board. Board created by Governor JEB Bush Executive Order Number 04-93 2004 – 2007
 - **Second place recipient** in Association of University Programs in Health Administration (AUPHA) poster competition 2003
 - **Outstanding Paper Award**, Southern Management Association, Hospitality Management, Healthcare Administration, and Public Administration Track 2003
 - **Policy Fellow & Technology Advisor**, National Center for Fluoridation Policy & Research 1999 – 2006
 - President’s Undergraduate **Leadership Award**, State University of New York at Albany 1996 & 1997

PUBLISHED ARTICLES:

**Asterisks indicates this co-author was a trainee at the time the work was completed*

312. Mazurenko, O., Apathy, N., Sanner, L., McCord, E., Adams, M., Hurley, R., Grout, R., Mamlin, B., Fortin, S., Blackburn J, **Menachemi N.**, Vest, J., Gurka, M., Harle, C., (2025) Learning from Misses: Evaluating a Clinical Decision Support for Chronic Pain Management in Primary Care. *Applied Clinical Informatics*, [Accepted for Publication].
311. Taylor, H., Burns, A., **Menachemi, N.** (2025) Journal prestige as perceived by health administration faculty in the U.S. *Journal of Healthcare Management*, [Accepted for Publication].
310. Mazurenko, O., Harle, C., Blackburn, J., **Menachemi, N.**, Hirsh, A., Grannis, S., Boustani, M., Musey, P., Schleyer, T., Sanner, L., Vest, J., (2025). Effectiveness of a clinical decision support system with prediction modeling to identify patients with health-related social needs in the emergency department: Study protocol. *PLOS One Protocols*, [Accepted for Publication].

309. *Danek, R., Blackburn, J., Greene, M., Mazurenko, O., Sanner, L., **Menachemi, N.** (2025) Effects of using different rural measurements on estimates of hospitalizations for depression and substance use. *BMC Health Services Research*, [Accepted for Publication].
308. Burns, A., Kampman, K., **Menachemi, N.** (2025) County characteristics associated with behavioral health emergency medical services calls. *Health Affairs Scholar*, 3(4), qxaf054..
307. Burns, A., Taylor, H., **Menachemi, N.** (2025) Burnout Among Health Administration Faculty. *Journal of Health Administration Education*, [Accepted for Publication].
306. *Wiley, K., Blackburn, J., Mendoca, E., **Menachemi, N.**, De Groot, M., Vest, J. (2024) Association between patient portal use and electronic health record (EHR) data timeliness in type 2 diabetes mellitus care. *Journal of Diabetes & Metabolic Disorders*, [Accepted for Publication, available online early].
305. *Burns, A., Vest, J., **Menachemi, N.**, Mazurenko, O., Musey, P., Salyers, M., Yeager, V. (2024) Availability of Behavioral Health Crisis Care and Associated Changes in Emergency Department Utilization. *Health Services Research*, 60(2), e14368.
304. *Brumitt, G., Mazurenko, O., Blackburn, J., **Menachemi, N.**, & Vest, J. (2024) The Relationship between Home Health Agencies' Financial Performance and Quality of Care. *Home Health Care Management & Practice*, [Accepted for Publication, available online early].
303. *Burns, A., Vest, J., **Menachemi, N.**, Mazurenko, O., Salyers, M., Yeager, V. (2024) Market Factors Associated with Comprehensive Behavioral Health Crisis Care Availability: A Resource Dependence Theory Study. *Inquiry*, [Accepted for Publication, available online early].
302. *McCord, E., **Menachemi, N.**, Blackburn, J. (2024) Contributing factors to health administration female-male faculty salary differences over time: An Oaxaca-Blinder decomposition approach. *Journal of Health Administration Education*, 40(4), 653–674.
301. **Menachemi, N.**, Weaver, L., Caine, V., *Hatchett, D., Box, K., Halverson, P. (2024) Indiana's public health investment holds insights for other states. *Health Affairs*, 43(6), 856–863.
300. *Duszynski, T., Fadel, W., Dixon, B., Yiannoutsos, C., Halverson, P., **Menachemi, N.** (2024) Characterizing participants who respond to text, email, phone calls, or postcards in a SARS-CoV-2 prevalence study, *BMC Public Health*, 24, 1113.
299. *Burns, A., **Menachemi, N.**, Mazurenko, O., Salyers, M., Yeager, V. (2024) State policies associated with availability of mobile crisis teams. *Administration and Policy in Mental Health*, [Accepted for Publication].
298. *Taylor, H., Holmes, A., **Menachemi, N.**, Sen, B., Schleyer, T., Blackburn, J. (2024) The relationship between dental provider density and receipt of dental care among Medicaid-enrolled adults. *Journal of Health Care for the Poor and Underserved*, 35(1), 209–224.
297. *Taylor, H., Holmes, A., **Menachemi, N.**, Schleyer, T., Sen, B., Blackburn, J. (2024) The relationship between preventive dental care and overall medical expenditures among Medicaid-enrolled adults. *American Journal of Managed Care*, 30(2), e39–e45.

296. Jackson, J., Lewis, W., **Menachemi, N.** (2024) Underrepresented Minorities in Business Doctoral Programs: Trends and Academic Placements (1973 to 2018). *Journal of International Education in Business*, 17(1), 21–44.
295. Wiltshire, J., Epps, A., *Gutta, J., Yeager, V., **Menachemi, N.** (2024) Implementing simple interventions to advance DEI in a health administration program. *Journal of Health Administration Education*, 40(2), 315-328.
294. Rosenberg, M., Carroll, A., **Menachemi, N.**, Inman, H., Agard, A., Hiller, K., Dbeibo, L. (2024) In-person classroom instruction and risk of SARS-CoV-2 infection among undergraduate students at Indiana University, Fall 2020. *Journal of American College Health*, 72(9), 3237– 3242.
293. Taylor, H., **Menachemi, N.**, Gilbert, A., Chaudhary, J., Blackburn, J. (2023) Economic Burdens of Untreated Mental Illness. *JAMA Health Forum*, 4(10), e233535.
292. *Wiley, K., Blackburn, J., Mendonca, E., **Menachemi, N.**, De Groot, M., Vest, J. (2023) Associations between Outpatient Laboratory Test Age and Healthcare Utilization in Type 2 Diabetes Care. *Journal of Diabetes and Metabolic Disorders*, 22(2), 1319–1326.
291. Liu, Y., Sharma, P., Becker, D., Brisendine, A., McDougal, J., Morrissey, M., Blackburn, J., **Menachemi, N.**, Sanders, T., Sen, B. (2023) Social determinants of health and emergency department utilization in Alabama Children's Health Insurance Program. *American Journal of Managed Care*, 29(3), 159–164.
290. *Danek, R., Blackburn, J., Greene, M., Mazurenko, O., **Menachemi, N.** (2023) Unmet mental health need and subsequent substance use in individuals with a history of depression: Are there differences between metro and nonmetro areas? *American Journal on Addictions*, 32(4), 360–366.
289. *Burns, A., **Menachemi, N.**, Yeager, V., Vest, J., Mazurenko, O. (2023) Adoption of behavioral health crisis care best practices by mental health treatment facilities in the US. *Psychiatric Services*, 79(9) 929–935.
288. Robertson, A., Balio, C., *Taylor, H., **Menachemi, N.** (2023) How has the pandemic affected career satisfaction and employment perceptions of faculty in health administration? *Journal of Health Administration Education*, 39(2), 253–266.
287. Johnson, S., **Menachemi, N.** (2023) The effects of content release on engagement and performance: An RCT in an online undergraduate health management course. *Journal of Health Administration Education*, 39(3), 395-408.
286. Brown, A., Aslibekyan, S., Bier, D., Silva, R., Hoover, A., Klurfeld, D., Loken, E., Mayo-Wilson, E., **Menachemi, N.**, Pavela, G., Quinn, P., Schoeller, D., Tekwe, C., Valdez, D., Vorland, C., Whigham, L., Allison, D. (2023) Toward more rigorous and informative nutritional epidemiology: the rational space between dismissal and defense of the status quo. *Critical Reviews in Food Science and Nutrition*, 63(18), 3150–3167.
285. **Menachemi, N.**, *Taylor, H., Robertson, A., Balio, C. (2022) Benchmarking Faculty Productivity in Health Administration: Research, Teaching, and Service loads. *Journal of Health Administration Education*, 39(3), 429-444.

284. *Wiley, K., Mendonca, E., Blackburn, J., **Menachemi, N.**, De Groot, M., Vest, J.V. (2022) Quantifying Data Quality in Telehealth and Office-based Diabetes Care. *Applied Clinical Informatics*, 13(5), 1172–1180.
283. *Danek, R., Blackburn, J., Greene, M., Mazurenko, O., **Menachemi, N.** (2022) Measuring rurality in health services research: A scoping review. *BMC Health Services Research*, 22 (1340) e1–8.
282. *Apathy, N., Sanner, L., Adams, M., Mamlin, B., Grout, R., Fortin, S., Hillstrom, J., Saha, A., Teal, E., Vest, J., **Menachemi, N.**, Hurley, R., Harle, C., Mazurenko, O. (2022) Assessing the use of a clinical decision support tool for pain management in primary care. *JAMIA Open*, 5(3), 1–8.
281. Rosenberg, M., Chen, C., Arroyo, L., Carroll, A., **Menachemi, N.**, Ludema, C., (2022) SARS-CoV-2 reinfections in a US university setting, Fall 2020 to Spring 2021, *BMC Infectious Diseases*, 22(592), e1–e7.
280. Mazurenko, O., Sanner, L., Apathy, N., Mamlin, B., **Menachemi, N.**, Adams, M., Hurley, R., Fortin, S., Harle, C. (2022) Evaluation of electronic recruitment efforts of primary care providers as research subjects during the COVID-19 pandemic. *BMC Primary Care*, 23(95), e1-e8.
279. *Ferren, M., Von Ah, D., **Menachemi, N.** (2022) Evidence-Based Practice Champion Responsibilities and Sustainability: A Scoping Review. *Nursing Management*, 53(8), 22–33.
278. *Taylor, H., Sen, B., Holmes, A. Schleyer, T. **Menachemi, N.**, Blackburn J. (2022) Does preventive dental care reduce non-preventive dental visits and expenditures among Medicaid-enrolled adults? *Health Services Research*, 57(6), 1295-1302.
277. Head, K., Zimet, G., Yianoutsos, C., Silverman, R., Sanner, L., **Menachemi, N.** (2022) Factors that Differentiate COVID-19 Vaccine Intentions Among Indiana Parents: Implications for Targeted Vaccine Promotion. *Preventive Medicine*, 158, 107023.
276. *Duszynski, T., Fadel, W., Dixon, B., Yiannoutsos, C., Halverson, P., **Menachemi, N.** (2022) Successive Wave Analysis to Assess Nonresponse Bias in a Statewide Random Sample Testing Study for SARS-CoV-2. *Journal of Public Health Management and Practice*, 28(4), e685-691.
275. Sacks, D., **Menachemi, N.**, Embi, P., Wing, C. (2022) What Can We Learn about SARS-CoV-2 Prevalence from Testing and Hospital Data? *Review of Economics and Statistics*, doi: https://doi.org/10.1162/rest_a_01179.
274. *Jackson, J., Harle, C., Simon, K., Silverman, R., **Menachemi, N.** (2022) State-level regulations and opioid-related health outcomes. *Drug and Alcohol Dependence*, 232(1), e1-6.
273. Sen, B., Sharma, P., Brisendine, A., Blackburn, J., Morrissey, M., **Menachemi, N.**, Liu, Y., McDougal, J., Sanders, T., Becker, D. (2022) Disparities in Telehealth Use & Health Care Utilization Among Publicly Insured Children in Alabama During the COVID-19 Pandemic. *Population Health Management*, 25(2), 178 – 185.
272. *Taylor, H., Balio, C., Robertson, A., **Menachemi, N.** (2022) Work-life balance among health administration faculty before and during the COVID-19 pandemic. *Journal of Health Administration Education*, 39(1), 127-142.

271. Blackburn, J., Sharma, P., Liu, Y., Morrisey, M., **Menachemi, N.**, Sen, B., Sanders, T., Becker D. (2022) Characteristics and outcomes associated with two asthma quality of care measures. *Journal of Asthma*, 59(11), 2283-229.
270. Balio, C., *Taylor, H., Robertson, A., **Menachemi, N.** (2022) Faculty salaries in health administration: trends and correlates 2015-2021. *Journal of Health Administration Education*, 39(1), 7-21.
269. Mazurenko, O., *Taylor, H., **Menachemi, N.** (2022) The impact of narrow and tiered networks on costs, access, quality, and patient steering: A systematic review. *Medical Care Research and Review*, 79(5), 607–617.
268. *Hilts, K., Gibson, J., Blackburn, J., Yeager, V., Halverson, P., **Menachemi, N.** (2022) Institutional factors associated with hospital partnerships for population health: A pooled cross-sectional analysis. *Health Care Management Review*, 47(3) 254–262.
267. Duszynski, T., Fadel, W., Wools-Kaloustian, K., Dixon, B., Yiannoutsos, C., Halverson, P., **Menachemi, N.** (2021) Association of Health Status and Nicotine Consumption with SARS-CoV-2 Positivity Rates. *BMC Public Health*, 21(1), 1786
266. Yeager V., Taylor, H., **Menachemi, N.**, Haut, D., Halverson, P., Vest, J.R. (2021) Primary Care Case Conferences to Mitigate Social Determinants of Health: A Case Study from One FQHC System. *American Journal of Accountable Care*, 9(4), 12-19.
265. *Hilts, K., Blackburn, J., Gibson, J., Yeager, V., Halverson, P., **Menachemi, N.** (2021) Impact of Medicaid expansion on smoking prevalence and quit attempts among those newly eligible (2011-2019). *Tobacco Prevention & Cessation*, 7(16), Aug 5.
264. Jordan, E., Young, S., **Menachemi, N.** (2021) Expanding the Curriculum in a School of Public Health. *Frontiers of Public Health*, 9(9): e700638.
263. *Danielson, E., Harle, C., Silverman, R., Blackburn, J., **Menachemi, N.** (2021) Assessing variation in state opioid tapering laws: Comparing state laws with the CDC guideline. *Pain Medicine*, 22(12), 2941-2949.
262. Desai, A., Greene, M., Nephew, L., Orman, E., Ghabril, M., Chalasani, N., **Menachemi, N.** (2021) Contemporary Trends in Hospitalizations for Comorbid Chronic Liver Disease and Substance Use Disorders. *Clinical and Translational Gastroenterology*, 12(6):e00372.
261. Hefner, J, Hogan, T, Opoku-Agyeman, W, **Menachemi, N.** (2021) Defining safety net hospitals in the health services research literature: a systematic review and critical appraisal. *BMC Health Services Research*, 21(278), e1–e8.
260. Dixon, B., Wools-Kaloustian, K., Fadel, W., Duszynski, T., Yiannoutsos, C., Halverson, P., **Menachemi, N.** (2021) Symptoms and symptom clusters associated with SARS-CoV-2 infection in community-based populations: Results from a statewide epidemiological study, *PLOS One*, 16(3), e0241875
259. *Balio, C., Blackburn, J., Yeager, V., Simon, K., **Menachemi, N.** (2021) Many States Were Able to Expand Medicaid Without Increasing Administrative Spending. *Health Affairs*, 40(11), 1740-1748.

258. *Balio, C., **Menachemi, N.** (2021) ACA Medicaid Expansion Effects on Healthcare Costs. *Journal of Health Care Finance*, 47(1), S7-S8.
257. **Menachemi, N.**, Dixon, B., Wools-Kaloustian, K., Yiannoutsos, C., Halverson, P. (2021) How many SARS-CoV-2 infected people require hospitalization? Using random sample testing to better inform preparedness efforts. *Journal of Public Health Management and Practice*, 27(3), 246–250.
256. Yiannoutsos, C., Halverson, P., **Menachemi, N.** (2021) Bayesian estimation of SARS-CoV-2 prevalence in Indiana by random testing. *Proceedings of the National Academies of Science (PNAS)*, 118(5), e1-e8.
255. Halverson, P., Yeager, V., **Menachemi, N.**, Fraser, M., Freeman, L. (2021) Public Health Officials and COVID-19: Leadership, Politics, and the Pandemic. *Journal of Public Health Management and Practice*, 27(1), S11 – S13
254. Blackburn, J., Weaver, L., Cohen, L., **Menachemi, N.**, Rusyniak, D., Unroe, K. (2021) Community COVID-19 activity level and nursing home staff testing for active SARS-CoV-2 infection in Indiana. *Journal of the American Medical Directors Association*, 22(1), 204-208.
253. *Hilts, K., Yeager, V., Gibson, J., Halverson, P., Blackburn, J., **Menachemi, N.** (2021) Hospital Partnerships for Population Health: A Systematic Review of the Literature. *Journal of Healthcare Management*, 66(3), 170–198.
252. Blackburn, J., Yiannoutsos, C., Carroll, A., Halverson, P., **Menachemi, N.** (2021) Infection Fatality Ratios for COVID-19 Among Noninstitutionalized Persons 12 and Older: Results of a Random-Sample Prevalence Study. *Annals of Internal Medicine*, 174(1), 135–136.
251. He, M., O’Connor, S., Qu, H., **Menachemi, N.**, Shewchuk, R., (2021) Hospice inpatient services provision, utilization, and financial performance. *Health Care Management Review*, 46(4), e68–e76.
250. He, M., O’Connor, S., Qu, H., **Menachemi, N.**, Shewchuk, R., (2021) Factors associated with the provision of inpatient care in hospices. *Health Care Management Review*, 46(4), e61–e67.
249. *Wiley, K., Dixon, B., Grannis, S., **Menachemi, N.**, (2020) Underrepresented Racial Minorities in Biomedical Informatics Doctoral Programs: Graduation Trends and Academic Placement (2002-2017). *Journal of the American Medical Informatics Association*, 27(1), 1641–1647.
248. **Menachemi, N.**, Yiannoutsos, C., Dixon, B., Duszynski, T., Fadel, W., Wools-Kaloustian, K., Needleman, N., Box, K., Caine, V., Norwood, C., Weaver, L., Halverson, P. (2020) Population Point Prevalence of SARS-CoV-2 Infection Based on a Statewide Random Sample — Indiana, April 25–29, 2020. *MMWR Morbidity and Mortality Weekly Report*, 69(29), 960 – 964.
247. Blackburn, J., Norwood, C., Rusyniak, D., Gilbert, A., Sullivan, J., **Menachemi, N.**, (2020) Indiana’s 1115 Medicaid waiver and interagency coordination improve enrollment for justice-involved adults. *Health Affairs*, 39(11), 1891–1899
246. *Apathy, N., Harle, C., Vest, J., Morea, J., **Menachemi, N.**, (2020) Use of Electronic Health Records on Days Off: Comparing Physicians to other EHR users. *Journal of General Internal Medicine*, 36(4), 1140-1143.

245. *Jackson, J., Harle, C., Silverman, R., Simon, K., **Menachemi, N.** (2020) Characterizing Variability in State-level Regulations Governing Opioid Treatment Programs. *Journal of Substance Abuse Treatment*, 115: 108008
244. Kasthurirathne, S., Grannis, S., Halverson, P., Morea, J., **Menachemi, N.**, and Vest, J. (2020) Use of Patient and Population-Level Datasets to Identify Need of Wraparound Social Services: A Precision Health Enabled Machine Learning Approach. *JMIR Medical Informatics*, 8(7), e16129.
243. Sen., B., Sharma, P., Blackburn, J., Morrisey, M., Corvey, K., **Menachemi, N.**, Caldwell, C., Becker, D. (2020) The Rise in Pediatric Obesity-related Conditions and Costs in Public Insurance Programs: Evidence from Alabama. *Childhood Obesity*, 16(4), 291-299.
242. **Menachemi, N.**, Tinsley, T., Johnston, A., Schulhof, A., (2020) Health System-wide Implementation of Lean: Lessons Learned from Meta-analyzing over one thousand Rapid Improvement Events (2013–2017). *Journal of Healthcare Management*, 65(6), 407-417.
241. *Hogan, T., Lemak, C., Hearld, L., Sen, B., Wheeler, J., **Menachemi, N.** (2020) Hospital Vertical Integration into Skilled Nursing Facilities and Hospital Readmissions Rates. *Journal for Healthcare Quality*, 42(2), 91–97.
240. Yeager, V., **Menachemi, N.**, Jacinto, C., Chapple-McGruder, T., *Danielson, E., Halverson, P. (2020) State Health Officials: Backgrounds and Qualifications. *Journal of Public Health Management and Practice*, 26(1), 9–15.
239. **Menachemi, N.**, *Danielson, E., Tilson, H., Yeager, V., Sellers, K., and Halverson, P. (2020) Tenure & Turnover among State Health Officials from the SHO-CASE Survey: Correlates & Consequences of Changing Leadership. *Journal of Public Health Management and Practice*, 26(1), 23–31.
238. Halverson, P., Yeager, V., **Menachemi, N.**, Chapple-McGruder, T., Moffatt, S., Baker, E., (2020) State Health Official Career Advancement and Sustainability Evaluation Study – Descriptions of the Methods Used in the SHO-CASE Study. *Journal of Public Health Management and Practice*, 26(1), 5–8.
237. He, M., O’Connor, S., Qu, H., **Menachemi, N.**, Tucker, R., Shewchuk, R. (2020) Systematic review of the hospice performance literature. *Health Care Management Review*, 45(4), E23-E34
236. Blackburn, J., Sharma, P., Corvey, K., Morrisey, M., **Menachemi, N.**, Sen, B., Caldwell, C., Becker, D. (2019) Assessing the quality measure for follow-up care after children’s psychiatric hospitalizations. *Hospital Pediatrics*, 9(11), 834–843.
235. *Hogan, T., Lemak, C., Hearld, L., Maurer N., **Menachemi, N.**, (2019) What Happens When a Hospital Buys a Nursing Home? An Examination of the Effects of Hospital Vertical Integration into Skilled Nursing Facilities on Hospital Operating Margin. *Journal of Health Care Finance*, 46(1), e1–14.
234. *Taylor, H., Harle, C., Johnson, S., **Menachemi, N.** (2019) Workplace incivility experienced by Health Administration faculty. *Journal of Health Administration Education*, 36(2), 191–215.

233. Vest, J., **Menachemi, N.**, Grannis, S., Ferrell, J., Kasthurirathne, S., Zhang, Y., Tong, Y., Halverson, P. (2019) Impact of risk stratification on referrals and uptake of wraparound services to address social determinants: a stepped wedged trial. *American Journal of Preventative Medicine*, 54(4), e125–133.
232. *Hogan, T., Lemak, C., Hearld, L., Sen, B., Wheeler, J., **Menachemi, N.**, (2019) Market and Organizational Factors Associated with Hospital Vertical Integration into Sub-Acute Care. *Health Care Management Review*, 44(2), 137–147.
231. Vest JR, **Menachemi N.** (2019) A population ecology perspective on the functioning and future of health information organizations. *Health Care Management Review*, 44(4), 344–355.
230. Mazurenko, O., Collum, T., **Menachemi, N.** (2019) Trends in governance structure and activities among not-for-profit U.S. hospitals: 2009–2015. *Health Care Management Review*, 44 (3), 263–273.
229. Mazurenko, O., Buntin, M., **Menachemi, N.** (2019) High-Deductible Health Plans and Prevention. *Annual Review of Public Health*, 40(1), 411–421.
228. Epane, J., Weech-Maldonado, R., Hearld, L., **Menachemi, N.**, Sen, B., O’Connor, S., Ramamonjiarivelo, Z., (2019) Hospitals’ Use of Hospitalists: Implications for Financial Performance. *Health Care Management Review*, (44)1, 10–18.
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ACADEMIC PRESENTATIONS, PROCEEDINGS, ABSTRACTS, AND POSTERS

Menachemi, N., Exploration of Organizational and Behavioral Constructs in the Healthcare Context using Artificial Intelligence. Served as discussant for four manuscripts and provided summary, critique, and questions. Academy of Management annual meeting 2025, Copenhagen, Denmark.

Menachemi, N., *Health Care Management Teaching Incubator*. Lead a series of roundtable discussions about best practices in teaching within health management programs at the Academy of Management annual meeting 2025, Copenhagen, Denmark.

Menachemi, N., *Hot Topics in Health Care Management Research*. Lead a series of roundtable discussions regarding navigating challenging political topics in the classroom and beyond. Academy of Management annual meeting 2025, Copenhagen, Denmark.

Menachemi, N., *Timely Topic: Transforming Academic Institutions to Respond to Today's Demands*. Moderated a panel at the AUPHA Annual Meeting, Columbus, OH, June 2025.

Menachemi, N., *Opening Plenary: Charting the Future of Health Services Research: Opportunities in a Changing Landscape*. Participated as a panelist at AcademyHealth Annual Research Meeting. Minneapolis, MN, June 2025.

Menachemi, N. *Hot Topics in HSR*. Oral presentation and panelist at the AcademyHealth Annual Research Meeting. Minneapolis, MN, June 2025.

Menachemi, N., *Health Care Management Teaching Incubator*. Lead a series of roundtable discussions about best practices in teaching within health management programs at the Academy of Management annual meeting 2024, Chicago, IL.

Menachemi, N., *Using Evidence to Address Unsustainable Health Care Costs*. Presented as part of a panel at the AcademyHealth Annual Research Meeting. Baltimore, MD, July 2024.

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- Burns, A., Vest, J., **Menachemi, N.**, Mazurenko, O., Musey, P., Salyers, M., Yeager, V. *Crisis stabilization services are associated with reduced emergency department utilization for mental, behavioral, and neurodevelopmental disorders.* Oral presentation at the AcademyHealth Annual Research Meeting. Baltimore, MD, July 2024.
- Burns, A., **Menachemi, N.**, Salyers, M., Mazurenko, O., Yeager, V. *Legislation to fund 988 associated with availability of mobile crisis teams.* Poster presentation at the AcademyHealth Annual Research Meeting. Baltimore, MD, July 2024.
- Mazurenko, O., McCord, E., Cuadros, P., Sanner, L., Apathy, N., Adams, M., Hurley, R., Grout, R., Fortin, S., Blackburn, J., **Menachemi, N.**, Vest, J., Gurka, M., and Harle, C. *Assessing a Clinical Decision Support Tool for Pain Management in Primary Care.* Poster presentation at AcademyHealth Annual Research Meeting. Baltimore, MD, July 2024.
- Menachemi, N.**, *Health Services and Policy Research Doctoral Programs: Charting the Course Ahead in an Era of Volatility, Uncertainty, Complexity, and Ambiguity.* Presented on a panel at the AUPHA Annual Meeting, Tampa, FL, June, 2024.
- Menachemi, N.**, A Neglected Workforce, public health faculty: a model from a related discipline to consider. Presentation at ASPPH Annual Meeting 2024, Arlington, VA.
- Vest, J., Grannis, S., **Menachemi, N.**, Mazurenko, O., Harle, C., Kasturi, S. *Prediction of need for social services in an emergency department setting.* Presentation at AMIA Annual Symposium 2023, New Orleans, LA.
- Burns, A., **Menachemi, N.**, Mazurenko O, Vest JR, Yeager VA. *Community characteristics associated with adoption of behavioral health crisis care best practices.* Oral presentation at the American Public Health Association Annual Meeting 2023, Atlanta, GA.
- Menachemi, N.**, *Transforming Academic Institutions to Respond to Today's Demands.* Panelist at AcademyHealth Annual Research Meeting. Seattle, WA, June 2023.
- Menachemi, N.**, *Data and Value-Informed Decision Making for Health Equity. What do the data say? Healthcare Decisions require Evidence.* Participated as a panelist at the AUPHA Academic Program and Practitioner Workshop Conference, 2023, Chicago, IL.
- Burns, A., **Menachemi, N.**, Yeager, V., Vest, J., Mazurenko, O. *Behavioral health crisis care: Adoption of best practices by mental health treatment facilities in the United States.* Poster presentation at AcademyHealth Annual Conference on the Science of Dissemination and Implementation in Health, Washington, D.C., December 2022.
- Menachemi, N.**, *Look before You Leap: Making the Jump from Faculty to Administration.* Participated as panelist in a moderated session at the Academy of Management annual meeting 2022, Seattle, WA.
- Menachemi, N.**, *Health Care Management Research Incubator: Research in the Rough.* Participated as a mentor and provided one-on-one feedback to several junior scholars on their work. Academy of Management annual meeting 2022, Seattle, WA.

Menachemi, N., *Health Care Management Teaching Incubator*. Lead a series of roundtable discussions about best practices in teaching within health management programs at the Academy of Management annual meeting 2022, Seattle, WA.

Mazurenko, O., Sanner, L., Apathy, N., Mamlin, B., **Menachemi, N.**, Adams, M., Hurley, R., Harle, C. *Recruiting Primary Care Providers Electronically as Research Subjects During the COVID-19 Pandemic*. Presentation at Academy of Management meeting 2022, Seattle, WA.

Danek, R., Blackburn, J., Greene, M., Mazurenko, O., **Menachemi, N.** *Measuring Rurality in the Health Services Research: A Scoping Review*. Poster presentation at the National Rural Health Association annual conference 2022, Albuquerque, NM.

Menachemi, N., *AUPHA's Role in Doctoral Education: A Conversation with Four University Leaders*. Participated as a panelist in a moderated session at the virtual AUPHA Annual Meeting, 2021.

Sabin, S., LaFleur, B., **Menachemi, N.**, Tompkins, C., McCullough, J., Jehn, M. *"SARS-CoV-2 Seroprevalence Studies in the United States: Methodological Challenges and the Need for a Coordinated National Strategy."* Poster presentation at Society for Epidemiological Research annual meeting 2021.

Menachemi, N., Presented *Underrepresented Racial Minorities in Biomedical Informatics: PhD Graduation Rates & Academic Job Trends* as part of a panel hosted titled "JAMIA as a Voice for Diversity, Equity, and Inclusion in Biomedical and Health Informatics, Health Care, and Society." AMIA Virtual Informatics Summit 2021.

Menachemi, N., *Enhanced Research Environment: The Backbone to a Data-Driven COVID-19 Response*. Presented as a virtual panelist at the AcademyHealth National Health Policy Conference meeting 2021.

Menachemi, N., *Best of Both Worlds: Combining Research and Teaching*. Participated as a panelist to discuss bringing research into the classroom, generating research through teaching, and using the classroom as a laboratory. Zoom presentation at Academy of Management annual meeting 2020.

Menachemi, N., *Health Care Management Teaching Incubator*. Participated as a panelist to discuss best practices in online teaching in the context of the COVID-19 pandemic. Zoom presentation at Academy of Management annual meeting 2020.

Menachemi, N., *Keep Calm and Be a Mentor*. Presented as a panel member at the virtual Association of University Programs in Health Administration (AUPHA) Annual Meeting, June, 2020.

Vest, J., Halverson, P., Harris, L., Haut, D., **Menachemi, N.** *Impact of risk stratification and referral to social services on subsequent emergency and hospital utilization*. Presented at the American Medical Informatics Association Clinical Informatics Conference. Virtual Conference, 2020.

Rivera, R., Rahurkar, S., Dixon, B., Vest, J., **Menachemi, N.**, Zhang, Y., Schaffer, J., Adler-Milstein, J., Schleyer, T. *Towards Measuring Real-World vs. Theoretical Impact: Development of an Enhanced Method for Evaluating Health Information Exchange (HIE)*. Poster presented at the AMIA 2019 Annual Symposium, Washington, D.C.

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- Menachemi, N.**, *The Anatomy and Philosophy of a Publishable Paper*. Accepted for oral presentation at the Academy of Management annual meeting, 2019, Boston, MA.
- Menachemi, N.**, *Health Care Management Teaching Incubator*. Led a series of roundtable discussions about best practices in teaching doctoral students and in an online environment at the Academy of Management annual meeting 2019, Boston, MA.
- Menachemi, N.**, *Health Care Management Research Incubator: Research in the Rough*. Participated as a mentor and provided one-on-one feedback to four junior scholars on their work. Academy of Management annual meeting 2019, Boston, MA.
- Menachemi, N.**, *Predictive Analytics Enabling Providers to Mitigate the Effects of Social Determinants of Health*. Oral Presentation at the AMIA 2019 Informatics Educators Forum, St. Louis, MO.
- Rahurkar, S., Vest, J., Harle, C., **Menachemi, N.** *Scientific Evidence Now Links Health Information Exchange to a Wide Range of Benefits*. Accepted for Oral Presentation at the American Medical Informatics Association (AMIA) Annual Symposium, 2018, San Francisco, CA.
- Menachemi, N.** *The applicability of Responsible Research Innovation (RRI) to Health Care Management Scholarship* in joint symposium (divisions of Health Care Management and Organizations and the Natural Environment) entitled Improving Lives through Responsible Innovation; Practices and Challenges. Oral presentation at Academy of Management annual meeting 2018, Chicago, IL.
- Menachemi, N.**, *First year on faculty: How to hit the ground running*. Participated in a panel discussion session at the Academy of Management annual meeting 2018, Chicago, IL.
- Menachemi, N.**, *Health Care Management Teaching Incubator*. Led a series of roundtable discussions about best practices in teaching doctoral students and in an online environment at the Academy of Management annual meeting 2018, Chicago, IL.
- Menachemi, N.**, *Health Care Management Research Incubator: Research in the Rough*. Participated as a mentor and provided one-on-one feedback to four junior scholars on their work. Academy of Management annual meeting 2018, Chicago, IL.
- Menachemi, N.** *So You've Earned a Ph.D. – Now What: How to get academic jobs*. Oral Presentation at AcademyHealth Annual Research Meeting, 2018, Seattle, WA
- Hilts, K., **Menachemi, N.**, Vest, J. *Evaluating Environmental Tobacco Smoke Exposure Among Persistent Pediatric Asthma Patients Using Health Information Exchange*. Poster Presentation at AcademyHealth Annual Research Meeting, 2018, Seattle, WA
- Vest, J., Harris, L., Haut, D., Halverson, P., **Menachemi, N.** *Wraparound services as a strategy to reduce hospitalizations in a safety-net population*. Oral Presentation at AcademyHealth Annual Research Meeting, 2018, Seattle, WA
- Blackburn, J., Sen, B., Morrisey M., **Menachemi, N.**, Caldwell, C., Becker, D. *An Assessment of Quality Care for Children with Mental Health Hospitalizations*. Poster Presentation at AcademyHealth Annual Research Meeting, 2018, Seattle, WA

- Menachemi, N.** *Public Health Faculty Forum: Models for programs with both MPH and MHA degrees.* Oral Presentation at the AUPHA Annual Meeting, 2018, Philadelphia, PA.
- Lee J, Matthias M, Frankel R, **Menachemi N**, Weiner M. *Please go to the nearest emergency room: Consensus and lack thereof in provider approaches to secure messaging with patients.* Poster presentation at the Society of General Internal Medicine (SGIM) Annual Meeting, 2018, Denver, CO.
- Vest, J, Grannis, S, Williams, J, Haut, D, **Menachemi, N.** *Using EHR and HIE data to identify patients' need for services that address the social determinants of health.* Oral presentation at American Medical Informatics Association Annual Symposium, 2017, Washington, DC.
- Apathy, N., Vest, J., **Menachemi, N.**, Putz, J., Morea, J., Harle, C. *Differing patterns of satisfaction and perceptions among clinical and non-clinical users following replacement of a legacy EHR system.* Oral presentation at the American Medical Informatics Association annual symposium, 2017, Washington DC.
- Borkowski, N., O'Connor S., Williams, E., Harle, C., **Menachemi, N.**, *Measures of Impact and Productivity Levels of Scholarship by Health Management Faculty.* Oral presentation at the Academy of Management annual meeting, 2017, Atlanta, GA.
- Menachemi, N.**, *Establishing your Teaching Program: Junior Faculty RoundTable at the Professional Development Workshop*, Panelist at the Academy of Management annual meeting, 2017, Atlanta, GA.
- Menachemi, N.**, *Finding your Next Research Projects: Professional Development Workshop.* Oral presentation at the Academy of Management annual meeting, 2017, Atlanta, GA.
- Menachemi, N.**, *Understanding the Current Health Services Research Workforce and Maximizing its Future.* Podium presentation at AcademyHealth Annual Research Meeting, 2017, New Orleans, LA.
- Vest, J., Grannis, S., Kasthurirathne, S., Bako, A, **Menachemi, N.**, *Services for Social Determinants of Health Delivered in Primary Care Settings: Measurement & Prevalence.* Podium presentation at AcademyHealth Annual Research Meeting, 2017, New Orleans, LA.
- Bako, A., Apathy, N., Harle, C., **Menachemi, N.**, Vest, J. *User Concerns Following Replacement of a Legacy Electronic Health Record System: A Longitudinal Qualitative Study.* Poster presentation at AcademyHealth Annual Research Meeting, 2017, New Orleans, LA.
- Apathy, N., Vest, J., **Menachemi, N.**, Harle, C. *Changes in User Perceptions of Their Electronic Health Record Following the Replacement of a Legacy System.* Poster presentation at AcademyHealth Annual Research Meeting, 2017, New Orleans, LA.
- Hogan, T., Lemak, C., **Menachemi, N.**, Hearld, L., Wheeler, J., Sen, B. *The Relationship Between Hospital Vertical Integration of Sub-ACUTE Care and Performance.* Poster presentation at AcademyHealth Annual Research Meeting, 2017, New Orleans, LA.
- Tajeu, G., Kazley, A., Weech-Maldonado, R., Becker, D., **Menachemi, N.**, *30-Day Readmissions from 2009 to 2015: Time Trends in Rates and Hospital and Market Factors Associated with Improvements.* Poster presentation at AcademyHealth Annual Research Meeting, 2017, New Orleans, LA.

- Vest, J., **Menachemi, N.**, Halverson, P., *Improving population and clinical health with integrated services and advanced analytics*. Oral presentation at AcademyHealth Annual Research Meeting, 2016, Boston, MA.
- Hilts, K., Yeager, V., Xia, J., Ferdinand, A., **Menachemi, N.** *Market Characteristics Associated with Community Health Assessments Among Local Health Departments*. Poster presentation at AcademyHealth Annual Research Meeting, 2016, Boston, MA.
- Slight, S., Berner, E., Galanter, W., Huff, S., Lambert, B., Lannon, C., Lehmann, C., McCourt, B., McNamara, M., **Menachemi, N.**, Payne, T., Spooner, A., Schiff, G., Wang, T., Akincigil, A., Crystal, S., Fortmann, S., Vandermeer, M., Bates, D., *Are Meaningful Use Requirements Really Meaningful for Medication Use? Experiences from the Field and Future Opportunities*. Accepted for podium presentation at the American Medical Informatics Associate (AMIA) Annual Symposium, 2015, San Francisco, CA.
- Mazurenko, O., Zemke, D., Lefforge, N., **Menachemi, N.**, *What Determines Patient Experience? Exploring Patient, Clinical Staff, and Management Perspectives*. Oral presentation at the Academy of Management annual meeting, 2015, Vancouver, BC.
- Menachemi, N.**, *The Anatomy and Philosophy of a Publishable Paper*. Oral presentation at the Academy of Management annual meeting, 2015, Vancouver, BC.
- Yeager, V., Ferdinand, A., **Menachemi, N.**, *The Impact of IRS Policy on the Provision of Hospital Community Benefits: The Relationship Between a Changing Environment and Organizational Activities*. Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.
- Morrissey, M., Blackburn, J., Sen, B., Becker, D., **Menachemi, N.**, *Adverse Selection in the Children's Health Insurance Program*. Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.
- Yeager, V., Vest, J., Walker, D., Diana, M., **Menachemi, N.**, *Challenges to Conducting HIE Research and Evaluation: Reflections and Recommendations for Examining the Value of HIE*. Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.
- Sen, B., Blackburn, J., Becker, D., Morrissey, M., **Menachemi, N.**, *Does preventive dental care improve long-term dental outcomes?* Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.
- Mazurenko, O., Hearld, L., **Menachemi, N.**, *The relationship between the external environment and physicians' e-mail communication patterns: The mediating role of availability of health information technology capabilities*. Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.
- Tarver, W., **Menachemi, N.**, *The impact of health information technology on cancer care across the continuum: A systematics review and meta-analysis*. Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.
- Becker, D., Blackburn, J., Sen, B., Morrissey, M., **Menachemi, N.**, *Continuity of care and avoidable ED visits and unnecessary hospitalizations*. Poster presentation at AcademyHealth Annual Research Meeting, 2015, Minneapolis, MN.

- Menachemi, N.**, *Using Online Search Data to Study the Public's Reactions to Societal Events: The Case of the Sandy Hook Shooting*. Presented at the AUPHA Leaders Conference, 2015, Chicago, IL.
- Corvey, K., Menear, K., Preskitt, J., **Menachemi, N.**, *The relationship between autism spectrum disorder severity and obesity, overweight, physical activity, and sedentary behavior*. Poster presentation at the North American Federation of Adapted Physical Activity symposium, 2014, Ann Arbor, MI.
- Menachemi, N.**, *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article*. Oral presentation at the Academy of Management annual meeting, 2014, Philadelphia, PA.
- Menachemi, N.**, DelliFraine, J., Hogan, T., *Publishing in Health Care Management: Where to Publish and How to Find the Best Journal for Your Research*. Oral presentation at the Academy of Management annual meeting, 2014, Philadelphia, PA.
- Teufel, R., **Menachemi, N.**, Yu, F., *Children's Hospital Challenges and Success with Meaningful Use Incentives*. Podium presentation at AcademyHealth Annual Research Meeting, 2014, San Diego, CA.
- Ferdinand, A., **Menachemi, N.**, *The Impact of Texting Bans on Motor Vehicle Crash-Related Hospitalizations*. Podium presentation at AcademyHealth Annual Research Meeting, 2014, San Diego, CA.
- Blackburn, J., Sen, B., **Menachemi, N.**, *Health Expenditure Concentration Among CHIP Enrollees: What Can We Learn About High-Cost Utilizers?* Podium presentation at AcademyHealth Annual Research Meeting, 2014, San Diego, CA.
- Epane, J., Weech-Maldonado, R., Hearld, L., **Menachemi, N.**, Morrissey, M., O'Connor, S., Sen, B., *Hospitalists and Hospitals' Readmission Rates: A Longitudinal Analysis of U.S. Acute Care Hospitals (2008-2010)*. Podium presentation at AcademyHealth Annual Research Meeting, 2014, San Diego, CA.
- Becker, D., Blackburn, J., **Menachemi, N.**, *Enrollment and Utilization Following CHIP Expansion*. Poster presentation at AcademyHealth Annual Research Meeting, 2014, San Diego, CA.
- Mennemeyer, S., **Menachemi, N.**, *Influence of HITECH subsidy payments on the Rate of Adoption of Electronic Health Records by Primary Care Physicians*. Oral presentation at the American Society of Health Economists (ASHEcon), 2014, Los Angeles, CA.
- Yeager, V., Ferdinand, A., Beitsch, L., **Menachemi, N.**, *Factors Associated with Intent to Apply for Public Health Accreditation*. Oral presentation at the Annual Keeneland Conference for Public Health System Research 2014. Lexington, KY.
- Preskitt, J., Goldfarb, S., Menear, K., **Menachemi, N.**, *Measuring Wellness in U.S. Youth Ages 12-17 Years*. Poster presentation at the Society for Research on Adolescence Annual Conference, 2014, Austin, TX.
- Preskitt, J., Goldfarb, S., Menear, K., **Menachemi, N.**, *Measuring Wellness in U.S. Youth with Special Health Care Needs Ages 12-17 Years*. Poster presentation at Association of Maternal and Child Health Programs (AMCHP) Annual Conference, 2014, Washington, DC.

- Menachemi, N.**, *The Anatomy and Philosophy of a Publishable Paper*. Oral presentation at the Academy of Management annual meeting, 2013, Orlando, FL.
- Diana, M.L., Kazley, A.S., **Menachemi, N.** and Ford, E.W. *Managing Collaborative Research Relationships*. Oral presentation at the Academy of Management Annual Conference Professional Development Workshop, 2013, Orlando, FL.
- Garman, A., Helton, J., Fullam, F., **Menachemi, N.**, Rathert C. *Research in support of the Triple Aim: Data resources and strategies*. Oral presentation at the Academy of Management Annual Conference Professional Development Workshop, 2013, Orlando, FL.
- Menachemi, N.** *Why are HIT Studies at the organizational level so challenging?* Oral presentation at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- Tajeu, G., Kazley, A., **Menachemi, N.**, *Is doing the right thing associated with patient satisfaction?* Poster presented at AcademyHealth Annual Research Meeting 2013, Baltimore, MD. *This paper is also accepted for oral presentation at the 19th Annual National Research Services Award (NRSA) Conference prior to the AcademyHealth meeting.
- Blackburn, J., Morrissey, M., Becker, D., Sen, B., Caldwell, C., **Menachemi, N.**, *Impact of the Great Recession and Economic Conditions on Alabama's CHIP*. Poster presented at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- Ramamonjivarivelo, Z., Weech-Maldonado, R., Hearld, L., **Menachemi, N.**, Epane, J., O'Connor, S., *Privatization of Public Hospitals from 1997-2009: Is Financial Distress a Major Factor?* Oral presentation at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- Epane, J., Weech-Maldonado, Hearld, L., **Menachemi, N.**, Morrissey, M., O'Connor, S., Sen, B. *Hospitalists and Hospitals' Efficiency: A Longitudinal Analysis 2007-2009*. Poster presented at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- Epane, J., Weech-Maldonado, Hearld, L., **Menachemi, N.**, Morrissey, M., O'Connor, S., Sen, B. *Organizational and Market Factors Associated with Hospitals' Utilizing Hospitalists: A Longitudinal Analysis 2007-2010*. Poster presented at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- White, K., Yeager, V., **Menachemi, N.**, Scarinci, I. *State-Level Immigration Laws and Immigrants' Access to Health Care: Implications for National Reform*. Poster presented at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- Menachemi, N.**, Yeager, V., Sen, B., Ferdinand, A., Taylor, D., Manzella, B., *Using EHR data for Health Policy Research: The Effect of an Urban Park on Pediatric Obesity Rates*, Poster presented at AcademyHealth Annual Research Meeting, 2013, Baltimore, MD.
- Menachemi, N.**, Tajeu, G., Sen, B., Ferdinand, A., Singleton, C., Utley, J., Affuso, O., Allison, D., *Predictors of Authors' Misinterpretation of their Results in the Scientific Nutrition and Obesity Literature (2001-2011)*. 3rd World Conference on Research Integrity, 2013, Montréal, Canada.
- Yeager, V., Katholi, C., **Menachemi, N.** (2013) *State Barriers to the Timely Allocation of Public Health Emergency*

- Response Funds. Accepted for poster presentation at the Public Health Services & Systems Keeneland Conference, Lexington, KY.
- Harle, C., Huerta, T., Ford, E., Diana, M., **Menachemi, N.** Overcoming Challenges to Achieving Meaningful Use: Insights from hospitals that successfully received CMS payments in 2011. Presented at the 2012 Workshop on Health Information and Economics (WHITE), Washington, DC.
- Preskitt, J., Mulvihill, B., McEldowney, R., **Menachemi, N.** *Underinsurance in Children with Special Health Care Needs: the Impact of Definition on Findings.* Poster presentation at the 140th American Public Health Association Annual Meeting, 2012, San Francisco, CA.
- Tajeu, G., Kazley, A., **Menachemi, N.,** *Do High Volume Minority Serving Hospitals and Low Volume Minority Serving Hospitals Differ on Patient Satisfaction?* Poster presented at AcademyHealth Annual Research Meeting 2012, Orlando, FL. *This paper was also orally presented at the 18th Annual National Research Services Award (NRSA) Conference prior to the AcademyHealth meeting.
- Yeager, V., **Menachemi, N.,** Sen, B., Ginter, P., Savage, G., Beitsch, L., *Are Local Public Health Partnerships and County Health Outcomes Related?* Poster presented at AcademyHealth Annual Research Meeting 2012, Orlando, FL.
- Menachemi, N.,** *The Anatomy and Philosophy of a Publishable Paper.* Oral presentation at the Academy of Management annual meeting, 2011, San Antonio, TX.
- Yeager, V., **Menachemi, N.** *Public Health Market Factors Associated with Quality Improvement in County and Local Health Departments.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.
- Menachemi, N.,** Yeager, V., Bilello, L., Harle, C., Sullivan, C., Siler-Marsiglio, K. *Factors Predicting Physician Reported Intention to Participate in HITECH's EHR Initiative.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.
- Ramamonjivarivelo, Z., Weech-Maldonado, R., **Menachemi, N.** *Ownership Conversion Trends Among Non-Federal General Medical and Surgical Hospitals.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.
- Vest, J., Ford, E., **Menachemi, N.** *The Role of Governance in the Extent of Information System and Technology Usage in Local Health Departments.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.
- Taylor, D., Yeager, V., **Menachemi, N.** *Using GIS Technology and Productivity Measures to Reorganize Public Health Centers.* Oral Presentation at the AcademyHealth Annual Meeting 2011, Seattle, WA.
- Welty, E., Yeager, V., **Menachemi, N.** *Differences in Patient Satisfaction Among Spanish-speaking and English-speaking Patients in a County Health Department.* Poster Presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.
- Ayers, D., Prickett, C., Yeager, V.A., **Menachemi, N.** *Reasons for Disenrollment and Barriers to Re-enrollment in*

the Alabama CHIP and Medicaid Programs. Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.

Menachemi, N., Blackburn, J, Sen, B., Morrissey, M., Becker, D., Caldwell, C., Kilgore, M. *The Impact of CHIP Coverage on Children with Asthma in Alabama.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.

Morrissey, M., Blackburn, J., Sen, B., Becker, D., Kilgore, M., Caldwell, C., **Menachemi, N.** *The Effects of Premium Changes on Alabama CHIP.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.

Bilello, L., Siler-Marsiglio, K., **Menachemi, N.** *Are Florida Hospitals Ready for HITECH?* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.

Kazley, A., Diana, M., **Menachemi, N.**, *The Agreement and Internal Consistency of National Hospital EMR Measures.* Poster presented at AcademyHealth Annual Research Meeting 2011, Seattle, WA.

Ford, E., Huerta, T., **Menachemi, N.**, Yu, F. *Health Information Technology Implementation Strategies and Total Factor Productivity.* Presentation at Advances in Business-Related Scientific Research Conference 2010, September 9, 2010, Sardinia, Italy.

Menachemi, N., Discussant in *“Collaborations for knowledge exchange in IT enabled service innovation”* Chaired by E. Oborn. Oral presentation at the Academy of Management annual meeting, Montreal, Canada, August 7, 2010

Yeager, V., **Menachemi, N.**, *A Systematic Review of the Impact of SMS Use in Health Care: Categorizing SMS Impacts into Three Domains.* Poster presented at AcademyHealth Annual Research Meeting 2010, Boston, MA.

Diana, M., Kazley, A., **Menachemi, N.**, *Reliability and Validity of HIMSS and Leapfrog Data on Computerized Provider Order Entry.* Poster presented at AcademyHealth Annual Research Meeting 2010, Boston, MA

Yeager, V., **Menachemi, N.**, McCormick, L., Ginter, P. *Natural Disease Outbreaks- What Do We Really Know? A Systematic Review of the Empirical Literature.* Poster presented at the Public Health Preparedness Summit 2010, Atlanta, GA.

Menachemi, N., Morrissey, M., Cawley, J., Ginter, P. *The Earnings of University Faculty in Health Administration: What characteristics influence pay?* Presented and published in the Proceedings of the Southern Management Association (SMA), 2009, Asheville, NC.

Menachemi, N., Morrissey, M., Ginter, P. *Mentoring of Health Administration Faculty: Who is “Teaching” the Teachers?* Poster presented at the Association for University Programs in Health Administration (AUPHA) annual meeting 2009, Chicago, IL. ***Awarded First Place**

Menachemi, N., Landry, A. *Revise and Resubmit: How to be Successful, the Author’s Perspective.* Oral presentation at the Association for University Programs in Health Administration (AUPHA) annual meeting 2009, Chicago, IL.

- Chukmaitov, A., Brooks, R., Tang, A., Fox, H., **Menachemi, N.** *Patients without a Medical Home: a Study of Overuse of Emergency Departments in Florida.* Poster presented at AcademyHealth Annual Research Meeting 2009, Chicago, IL.
- Littles, A., Brooks, R., **Menachemi, N.**, Fogarty, J. *African American/Black Physician Practice Patterns in Florida: 2007-2008.* Poster presented at the American Association of Medical Colleges (AAMC) Physician Workforce Research Conference 2009, Washington, DC.
- Brooks, R., **Menachemi, N.**, Littles, A., and Fogarty, J. *Florida's Physician Workforce: Analysis of a Statewide Survey.* Poster presented at the American Association of Medical Colleges (AAMC) Physician Workforce Research Conference 2009, Washington, DC.
- Burke, D., Yu., F., **Menachemi, N.** *Different Approaches to Organizational HIT Strategy.* Orally presented at the Academic Forum of the Health Information Management and Systems Society (HIMSS) Annual Conference 2009, Chicago, IL
- Gunby, N., **Menachemi, N.**, Poole, L., *The Effects of Health Information Technology Adoption on Nurse Vacancy Rates in US Nursing Homes.* Presented, interactive session, at the Academy of Management Annual Meeting 2008, Anaheim, CA
- Menachemi, N.**, *Creating and Sustaining a Research Agenda.* Presented at the Professional Development Workshop (PDW) of the Academy of Management Annual Meeting 2008, Anaheim, CA
- Chukmaitov, A., **Menachemi, N.**, Devers, K., Saudners, C., Brooks, R. *Ambulatory Surgery Centers' Structure and Process Characteristics Associated with Quality Outcomes after Outpatient Procedures.* Oral presentation at AcademyHealth Annual Research Meeting 2008, Washington, DC
- Chukmaitov, A., Harless, D., **Menachemi, N.**, Saunders, C., Brooks, R., *Risk-Adjustment Using Diagnosis Cost Groups/Hierarchical Condition Categories: How Well Does it Work with Ambulatory Surgical Data?* Poster presented at AcademyHealth Annual Research Meeting 2008, Washington, DC
- Brooks, R., **Menachemi, N.**, *Trends in African American/Black Physician Practice Patterns in Florida.* Oral presentation at the American Association of Medical Colleges (AAMC) Physician Workforce Research Conference 2008, Washington, DC.
- Randeree, E., **Menachemi, N.**, Burke, D., *Measuring Returns on IT Investments in Healthcare.* Presented at the Americas Conference on Information Systems (AMCIS) annual meeting, 2008, Toronto, Ontario.
- Menachemi, N.**, Simpson, L., Schwalenstocker E., *The Use of Health Information Technologies by Children's Hospitals in the U.S.* Poster presented at the Pediatric Academic Societies' Annual Meeting, 2008, Honolulu, HI.
- Burke, D., **Menachemi, N.**, *Exploring the Outcomes of Healthcare Information Technology Adoption.* Oral Presentation at the Rural Health Information Technology Conference 2007, Kansas City, MO.
- Menachemi, N.**, Chukmaitov, A., Brown, L.S., Saunders, C., Brooks, R. *Racial, Age, and Gender Disparities in Quality Outcomes from Ambulatory Surgical Procedures.* Poster Presentation at AcademyHealth Annual Research Meeting 2007, Orlando, FL.

- Chukmaitov, A., **Menachemi, N.**, Brown, L.S., Saunders, C., Brooks, R. *The Impact of Volume of Outpatient Surgical Procedures on Patient Outcomes: 1997-2004*. Oral Presentation at AcademyHealth Annual Research Meeting 2007, Orlando, FL.
- Saunders, C., Chukmaitov, A., **Menachemi, N.**, Brown, L.S., Brooks, R. *Payer Type as Predictor of Hospitalization Resulting from Ambulatory Surgery*. Poster Presentation at AcademyHealth Annual Research Meeting 2007, Orlando, FL.
- Menachemi, N.**, Cochran, C., *Planning for, Implementing, and Understanding the Return on Investment from Health Information Technology in Rural Hospitals*. Oral Presentation at the National Rural Health Association Annual Meeting, 2007, Anchorage, AK.
- Menachemi, N.**, Hikmet, N., Bhattacharjee, A., Chukmaitov, A., Brooks, R.. *The Effect of Payer Mix on the Adoption of Information Technologies by Hospitals*. Presented and published in the Proceedings of the Southern Management Association, 2006, Clearwater, FL.
- Abdolrasulnia, M, **Menachemi, N.**, Ginter, P., Shewchuk, R., Duncan, WJ, Ayers, D. *Electronic Health Record Adoption by Physicians: A Model Incorporating Market Characteristics*. Presented and published in the Proceedings of the Southern Management Association, 2006, Clearwater, FL
- Menachemi, N.** *Barriers to Ambulatory EHR: Who are “imminent adopters” and how do they differ from other physicians?* Poster Presentation at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Menachemi, N.**, Brooks, R. *Physician use of email with patients: factors influencing electronic communication & adherence to best practices*. Poster presentation at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Menachemi, N.**, Bhattacharjee, A., Hikmet, N., Kayhan, V., Brooks, R. *The Effect of IT Adoption on JCAHO Performance Scores in Florida Hospitals*. Poster presentation at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Chukmaitov, A., Wan, T., **Menachemi, N.**, Brooks, R., *Challenges in Providing Outpatient Care in Almaty City, Kazakhstan: A Pilot Study of Ethnic Differences in Breast Cancer Prevention*. Poster presentation at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Abdolrasulnia, M., Shewchuk, R., **Menachemi, N.**, Duncan, WJ, Ayres, D Brooks, R., *The Influence of Environmental Factors on EHR Adoption by Physicians*. Poster presentation at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Menachemi, N.**, Ettel, D., Simpson, L., *Does Pay for Performance Influence IT Adoption by Child Health Providers?* Presented at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Ettel, D., Simpson, L., **Menachemi, N.** *Electronic Office Based Applications Supporting Quality of Care*. Poster Presentation at AcademyHealth Annual Research Meeting 2006, Seattle, WA.
- Simpson, L., Ettel, D., **Menachemi, N.**, *Office Based Capabilities to Support Quality of Care*. Poster presented at the Pediatric Academic Societies’ Annual Meeting, 2006, San Francisco, CA.

Ettel, D., Simpson, L., **Menachemi, N.**, *An Analysis of Barriers to EHR Adoption Among Physicians Serving Children in Florida*. Poster at the Pediatric Academic Societies' Meeting, 2006, San Francisco, CA.

Menachemi, N., Ettel, D., Simpson, L., *Charting the Growth of Electronic Health Records and Other Information Technologies Among Child Health Providers*. Poster presented at the Pediatric Academic Societies' Annual Meeting, 2006, San Francisco, CA.

Simpson, L., Ettel, D., **Menachemi, N.**, *Is Pay for Performance Affecting Child Health Care*. Proceedings of the the Pediatric Academic Societies' Annual Meeting, 2006, San Francisco, CA.

Ettel, D., **Menachemi, N.** Simpson, L. *An Analysis of Health Information Technology Quality Metrics Utilization by Physicians Serving Children*. Poster presented at the 5th Annual Forum for Improving Children's Health Care, National Initiative of Children's Healthcare Quality (NICHQ), 2006, Orlando, FL.

Ettel, D., **Menachemi, N.**, Simpson, L. *An Analysis of Electronic Health Record (EHR) Adoption Barriers by Physicians Serving Children*. Poster presented at the 5th Annual Forum for Improving Children's Health Care, National Initiative of Children's Healthcare Quality (NICHQ), 2006, Orlando, FL.

Matthews, M., **Menachemi, N.** *Examining the Relationship of Inpatient Cost & Aging for Acute Ischemic Stroke Patients*. Presented & in published in the Proceedings of the Southern Management Association, 2005.

Ettel, D., **Menachemi, N.**, Simpson, L. *An Analysis of IT Adoption and Utilization by Physicians Serving Children in Florida*. Poster Presented at the American Medical Informatics Association Annual Meeting, 2005, Washington, D.C.

Postma, D., **Menachemi, N.**, Parker, M. *Closing the Fossae Improves Recovery after Pediatric Tonsillectomy*. Abstract published in *Otolaryngology- Head and Neck Surgery*, 133(2) p.183.

Menachemi, N., Burkhardt, J., Shewchuk, R., Burke, D., Brooks, R. *Effect of Hospital IT Capabilities on Financial Performance*. Theme-related Paper Presentation at AcademyHealth Annual Research Meeting 2005, Boston, MA.

Menachemi, N., Brooks, R., Simpson, L., Ettel, D. *EHR and other IT Adoption by Ambulatory Physicians in Florida*. Poster Presentation at AcademyHealth Annual Research Meeting 2005, Boston, MA.

Simpson, L., **Menachemi, N.**, Ettel, D. *IT Adoption and Quality of Care by Physicians who treat Children in Florida*. Poster Presentation at AcademyHealth Annual Research Meeting 2005, Boston, MA.

Gunderson, A., Tomkowiak, J., **Menachemi, N.**, Brooks, R., *A Study of Rural Florida Physician Attitudes toward the Elderly*. Poster Presentation at the Southern Group on Educational Affairs of the Association of American Medical Colleges (AAMC) Annual Meeting 2005, Winston Salem, NC.

Burkhardt, J., **Menachemi, N.**, Shewchuk, R., Burke, D., Brooks, R. *Hospital IT Capabilities and its effect on Financial Performance*. Healthcare Financial Management Association, Alabama Chapter June 8, 2005.

Burkhardt, J., **Menachemi, N.**, Shewchuk, R., Burke, D., Brooks, R. *The Effect of Health Information Technology on Financial Performance in Hospitals*. Department of Veterans Affairs Research Week, Birmingham VA Medical Center, April 1, 2005.

Burke, D., **Menachemi, N.** *CIOs & the Corporate Ladder: Life in the Spotlight*, Proceedings of the Health and Information Management Systems Society (HIMSS), 2004.

Menachemi, N., Shewchuk, S., O'Connor, S. *The Structure of Internal Medicine Residents' Perceptions of Medical Errors*. Proceedings of the Southern Management Association, 2003. ***Awarded Best Paper in Track**

Menachemi, N., Shewchuk, S., O'Connor, S. *Hospital Based Physicians' Attitudes Regarding Medical Errors*. Presented at Association of University Programs in Health Administration (AUPHA), Annual Meeting 2003. ***Awarded Second Place**

Menachemi, N., Shewchuk, S., O'Connor, S. *Physicians' Perception of Medical Errors*. Proceedings of Academy of Management, Health Care Management Division, 2002.

Menachemi, N., Ayers, D.J. *Adoption of Telemedicine: An Application of Diffusion of Innovation Theory*. Proceedings of the American Society of Business and Behavioral Sciences, 2001.

Richardson, W. D., Ford, E. W., and **Menachemi, N.** From MedPartners to CareMark Rx: A Bumpy Ride. *Southwest Case Research Association, Annual Meeting* March 2001.

BOOK CHAPTERS, REPORTS, AND OTHER PUBLICATIONS (NON-PEER REVIEWED):

Rahurkar, S., Jonnalagadda, P., Tutt, J., Dixon, B., **Menachemi, N.**, (2023) *Policies and incentives for adoption; toward broader use*. In Dixon, B., editor. Health Information Exchange 2nd Edition: Navigating and managing a network of health information systems. Elsevier Academic Press. London, San Diego, Cambridge, and Oxford. [Policies and incentives for adoption; toward broader use](#)

Menachemi, N., and Balio, C., (2022) Understanding Revenue and Delivery Models in the United States Healthcare System, in Boulton, ML, and Wallace, RB, Maxcy-Rosenau-Last Public Health and Preventive Medicine, 16th ed. New York, NY: McGraw-Hill

Menachemi, N. "Wraparound Services: Implications for Rural America" appeared in National Academies of Sciences, Engineering, and Medicine 2021. *Population Health in Rural America in 2020: Proceedings of a Workshop*. Washington, DC: The National Academies Press. [Wraparound Services: Implications for Rural America](#).

Halverson, P., Yeager, V., Blackmon, A., Briggs, A., Gutta, J., Kooreman, H., **Menachemi, N.**, Needleman, N., Vest, J. (2020) Indiana Public Health System Review. Indiana University Fairbanks School of Public Health.

Carroll, A., **Menachemi, N.** [Death Isn't only COVID measure that matters](#). Letter to the Editor published in the Indiana Business Journal, October 2, 2020.

Menachemi, N., [Coronavirus is hundreds of times more deadly for people over 60 than people under 40](#). Published on The Conversation.com, September 10, 2020.

- Menachemi, N.,** [Random testing in Indiana shows COVID-19 is 6 times deadlier than flu, and 2.8% of the state has been infected](#). Published on The Conversation.com, July 21, 2020.
- Menachemi, N.,** Halverson, P., Balio, C., Blackburn, J., Blackmon, A., Briggs, A., Ferdinand, A., Johnson, S., Mazurenko, O., Needleman, N., Sanner, L., Vest, J., Yeager, V. (2020) Addressing Factors that Affect Health Care Costs: Recommendations for Indiana Stakeholders. Center for Health Policy, Indiana University Fairbanks School of Public Health.
- Menachemi, N.,** (2018) What is Health Information Technology (IT)? In Ginter, P, Swayne, L. & Duncan, W. Strategic Management of Health Care Organizations, 8th ed. p.225, Hoboken, NJ: Wiley and Sons, Inc.
- Rahurkar, S., Dixon, B., **Menachemi, N.,** (2016) *Drivers and Barriers to Adoption: Towards the Last Mile*. In Dixon, B., editor. Health Information Exchange: Navigating and managing a network of health information systems. Elsevier Academic Press. London, San Diego, Cambridge, and Oxford.
- Menachemi, N.,** Rahurkar, S., Tarver, W. (2015) *HIT to Enhance Patient Care and Organizational Performance*. In Fottler, M., Malvey, D., and Slovensky, D., eds. The Handbook of Research on Healthcare Management, Surrey, UK: Edward Elgar Publishing.
- Menachemi, N.,** Singh, S. [Editors] Health Information Technology in the International Context (2012). Emerald Group Publishing Limited. Bingley, United Kingdom
- Slovensky, D., **Menachemi, N.,** *Using Information Technology to Improve Patient Safety*. In Spath, P., The Basics of Patient Safety, 2nd Edition, New York, NY: Jossey-Bass Publisher (2011).
- Wolfson, J., **Menachemi, N.,** along with co-authors from several university patient safety centers (2006). *Assessment of Progress made by the Florida Patient Safety Corporation toward Achieving Select Statutory Requirements*. Prepared for the Florida Patient Safety Corporation. Tallahassee, FL. June 2006
- Menachemi, N.,** Brooks, R. (2005). *Exploring the Return on Investment Associated with Health Information Technologies: A Report to the State of Florida*, Tallahassee, FL. February 2005.
- Brooks, R., Mason, K., Clawson, A., **Menachemi, N.,** Beitsch, L., Kennedy, M. (2004). *Bioterrorism Educational Framework for Medical Schools- Results of a Research Based Initiative in Florida*, Tallahassee, FL. January 2004.
- Mason, K., Brooks, R., Clawson, A., **Menachemi, N.,** Beitsch, L., Speake, D., Kennedy, M. (2004). *Bioterrorism Educational Framework for Baccalaureate Nursing Programs- Results of a Research Based Initiative in Florida*, Tallahassee, FL. January 2004.
- Menachemi, N.** (2003). Significant intellectual contribution to the report entitled “*Analyze the Use of Computerized Physician Order Entry (CPOE) Systems in Hospitals as a Tool for Reducing Medical Errors*” prepared by the Florida Senate’s Committee on Health, Aging, and Long-Term Care. Tallahassee, FL: The Florida Senate; December 2003.
- Menachemi, N.** (2003). *Medical Errors*. In Stahl, M.J. & Atchley, K., et al. Encyclopedia of Health Care Management, Thousand Oaks, CA: Sage Publications.

Menachemi, N. (2002). *A Prescription for Medical Errors*. In Ginter, P, Swayne, L. & Duncan, W. Strategic Management of Health Care Organizations, 4th ed. p.385, Cambridge, MA: Blackwell Publishers.

Menachemi, N. (2002). *Telemedicine*. In Ginter, P, Swayne, L. & Duncan, W. Strategic Management of Health Care Organizations, 4th ed. p.383, Cambridge, MA: Blackwell Publishers.

FUNDED GRANTS AND CONTRACTS:

- *Estimating the impact of anti-obesity medications on direct and indirect costs of obesity (2024–2029)* MPIs: Vest, J & Soni, A. Funded by Eli Lilly and Company (Total Funding: \$1,714,814). Role: **Co-Investigator**
- *Characterizing the Indiana Context: An update to understand costs of care in the state (June 2024 – October 2024)* PI: Menachemi, N. Funded by the Indiana Business Health Collaborative (Total Funding: \$38,989). Role: **Principal Investigator**
- *Cost of Untreated Mental Illness in Indiana (December 2021 – June 2022)* PI: Blackburn, J. Funded by the Indiana Family and Social Services Administration (Total Funding: \$228,639). Role: **Co-Investigator**
- *Business Equity for Indy – Impediments to Health Playbooks.* (November 2021 – March 2022) PI: Menachemi, N. Funded by the Indianapolis Chamber of Commerce (Total Funding: \$77,660). Role: **Principal Investigator**
- *Perceptions of Covid-19 Vaccinations for Kids: A survey of Indiana Parents.* (April 2021- July 2021) PI: Menachemi, N. Funded by the Indiana State Department of Health (Total Funding: \$78,090). Role: **Principal Investigator**
- *Indiana Public Health System Review.* (October 2020-December 2020) PI: Paul Halverson/Valerie Yeager. Funded by the Richard M. Fairbanks Foundation (Total Funding: \$70,000) Role: **Co- Investigator**
- *Predictive modeling for social needs in emergency department settings.* (2021 – 2025) PI: Joshua Vest. Funded by the Agency for Healthcare Research and Quality, R01 (Total Funding: \$1,967,217). Role: **Co-Investigator**
- *Randomized COVID-19 testing in vulnerable communities and risk tool creation.* (2020-2021) MPIs: Bernard Black, John Muerer. Funded by NIH National Center for Advancing Translational Sciences RADxUP COVID-19 project (Total Funding: 3,250,000; IU Subcontract: \$21,751). Role: **Site Principal Investigator**
- *Random Sample Testing for SARS-CoV-2 in Indiana.* (2020) PI: Menachemi, N. Funded by the Indiana State Department of Health (Total Funding: \$346,953). Role: **Principal Investigator**
- *Technical Assistance to Marion County Public Health Department during the pandemic (2020-2022)* PI: Halverson, P. Funded by the Marion County Public Health Department (Total Funding: \$800,329). Role: **Co-Principal Investigator**

- *Nudging Primary Care Providers toward Guideline-Recommended Opioid Prescribing through Easier and More Convenient EHR Information Design.* (2020-2022) PIs: Harle, C. & Mazurneko, O. Funded by the National Institute for Drug Abuse at NIH. (Total Funding: \$981,643). Role: **Co-Investigator**
- *Outcomes associated with receiving Medicaid coverage following incarceration among adults in Indiana.* (2020) PI: Blackburn, J. Funded by the Indiana Family and Social Services Administration (Total Funding: \$125,000). Role: **Co-Principal Investigator**
- *Analyses of Indiana statewide SARS-CoV-2 testing of nursing home staff.* (2020) PI: Blackburn, J. Funded by the Indiana State Department of Health (Total Funding: \$31,427). Role: **Co-Investigator**
- *Understanding Policies, Strategies, and Best Practices that can affect Healthcare Costs: A Synthesis of the Evidence.* (2019). PI: Menachemi, N. Funded by: Indiana University Health (Total Funding: \$214,582) Role: **Principal Investigator**
- *Expansion and evaluation of the effectiveness of risk prediction for social needs at Eskenazi Health.* (2019-2020). PI: Vest, J. Funded by the Eskenazi Health Foundation (Total Funding: \$110,400) Role: **Co-Principal Investigator**
- *ALL Kids Special Projects in Health Services Research.* (2019). PI: Blackburn, J. Funded by ALL Kids, The Alabama State Child Health Insurance Program (CHIP) (Total Funding: \$54,800) Role: **Co-Principal Investigator** on subcontract from UAB to Indiana University.
- *State Health Officials: Career Advancement and Sustainability Evaluation (SHO-CASE) Dissemination.* (September 2018- May 2019). PI: Halverson, P. Funded by the de Beaumont Foundation (Total Funding \$48,500) Role: **Co-Investigator**
- *Using Health Information Exchange Data to Assess Disenrollment in Medicaid: Personal Responsibility and Health Care Utilization in Indiana.* (2018-2019). PI: Blackburn, J. Funded by the Robert Wood Johnson Foundation (Total Funding: \$147,427). Role: **Co-Investigator**
- *Addressing upstream determinants of health through collaboration and analytics to improve health for new population groups.* (2018-2020). PIs: Vest, J & Halverson, P. Funded by the Robert Wood Johnson Foundation (Total Funding: \$1,000,000). Role: **Co-Investigator**
- *ALL Kids Special Projects in Health Services Research.* (2015-2018). Funded by ALL Kids, Alabama's State Child Health Insurance Program (CHIP) (Total Funding: \$135,500) Role: **Principal Investigator** on subcontract from UAB to Indiana University.
- *Using health information exchange to support pediatric household asthma exposure assessment* (2016-2017). PI: Vest, J. Funded by the Marion County Department of Public Health (Total Funding: \$58,000). Role: **Co-Principal Investigator**
- *The Relationship between integrated service delivery and quality and cost outcomes for mental health* (2016-2017). PI: Menachemi, N. Funded by the Indiana Family and Social Services Administration (Total Funding: \$514,193). Role: **Principal Investigator**

- *Statewide Population Health Summit: Strategies and Synergy in Health Information for Indiana* (2016-2017). PI: Vest, J. Funded by the State Health Value Strategies Program of the Robert Wood Johnson Foundation on behalf of the Indiana State Department of Health (Total Funding: \$39,639). Role: **Co-Principal Investigator**
- *Eskenazi Health Scholars Program for dual degree MHA-MPH students* (2016-2023). PI: Menachemi, N. Funded by Eskenazi Health (Total Funding: \$700,000). Role: **Principal Investigator**
- *Improving population and clinical health with integrated services and advanced analytics*. (2016-2018). PI: Halverson, P. Funded by the Robert Wood Johnson Foundation (Total Funding: \$998,357). Role: **Co-Investigator**
- *Wellness promotion and injury prevention among athletes: review of risks and impact of periodization, specialization and over use*. (2015-2016). PI: Vest, J. Funded by the National Collegiate Athletic Association (NCAA) (Total Funding: \$41,265) Role: **Co-Principal Investigator**
- *Enhancing Public Health by Transforming Leadership Opportunities for State Health Officials*. (2015-2016) PI: Halverson, P. Funded by the de Beaumont Foundation (Total Funding: \$227,605). Role: **Co-Investigator**
- *Mind Matter Challenge Administration and Evaluation*. (2015-2019). PI: Silverman, RD. Funded by the National Collegiate Athletic Association (NCAA) (Total Funding: \$199,563) Role: **Co-Investigator**
- *ALL Kids Special Projects in Health Services Research*. (2011-2015). Funded by ALL Kids, Alabama's State Child Health Insurance Program (CHIP) (Total Funding: \$1,430,225) Role: **Principal Investigator**
- *Quality Assessment of Alabama Hospitals for the Alabama Power Company*. (2014-2015). PI: Kilgore, ML Funded by The Southern Company (Total Funding: \$295,000). Role: **Co-Investigator**
- *Evaluation of the Alabama Health Information Exchange*. (2012-2014). PI: Mennemeyer, S., Funded by the Alabama Medicaid Agency (Total Funding: \$385,852) Role: **Co-Investigator**
- *Jefferson County Department of Health & UAB School of Public Health - Partnership for Research*. (2009 - 2015). Funded by Jefferson County Department of Health (Total Funding: \$304,666) Role: **Principal Investigator**
- *Exploring Barriers to Public Health Emergency Response (PHER) Grant Fund Expenditures*. (2011-2012). Funded by the Centers for Disease Control and Prevention (CDC), under Contract Number 200-2011-39419 (Total Funding: \$209,911) Role: **Principal Investigator**
- *Toward Standardized Measurement Systems for Rating and Ranking the Fidelity of Research Reporting in the Nutrition and Obesity*. (2011). PI: Allison, DB. Funded by The Coca-Cola Company (Total Funding: \$150,000) Role: **Co-Investigator**

- *Investigating reasons for drop-outs and barriers to re-enrollment among Medicaid and CHIP enrollees in Alabama.* (2010-2011). Funded by Robert Wood Johnson Foundation via a subcontract through ALL Kids, Alabama's State Child Health Insurance Program (Total Funding: \$49,555) Role: **Principal Investigator**
- *Tobacco Use Prevention and Cessation Initiative- Overall Program Evaluation.* (2010-2012). Funded by Centers for Disease Control and Prevention through a subcontract with United Way of Central Alabama, Inc. (Total Funding: \$350,003) Role: **Principal Investigator**
- *Communities Putting Prevention to Work against Obesity- Overall Program Evaluation.* (2010-2012). Funded by Centers for Disease Control and Prevention through a subcontract with United Way of Central Alabama, Inc. (Total Funding: \$285,963) Role: **Principal Investigator**
- *Health Information Technology Curriculum Development Project.* (2010-2012). PI: Berner, ES. Funded by U.S. Department of Health and Human Services Office of the National Coordinator for Health Information Technology (ONC-HIT) (Total Funding: \$1,820,000) Role: **Co- Investigator**
- *ALL Kids Special Projects in Health Services Research.* (2009-2011) Funded by ALL Kids, Alabama's State Child Health Insurance Program (CHIP) (Total Funding: \$310,462) Role: **Principal Investigator**
- *Taxonomy of Public Health Preparedness Programs.* (2009-2010). Funded by the Centers for Disease Control and Prevention (CDC), under Contract Number 200-2009-M-28864 (Total Funding: \$97,978) Role: **Principal Investigator**
- *Leadership Education in Maternal and Child Health at UAB.* (2009-2014). PI: Wingate, MS. Funded by the Health Resources and Services Administration (HRSA), under Contract Number: 5-T76MC00008-25-00 (Total Funding: \$380,000) Role: **Co-Investigator**
- *Public Health Training Center.* (2009-2010). PI: McCormick, L. Funded by the Health Resources and Services Administration (HRSA) via a subcontract through Tulane University, under Contract Number TUL-HSC-181 (Total Funding: \$86,416) Role: **Co-Investigator**
- *Health Information Technology Strategies' Impacts on Productivity.* (2009). PI: Ford, E. Funded by the McDowell Research Center for Global IT Management at the University of North Carolina at Greensboro (Total Funding \$5,000) Role: **Co-Investigator**
- *South Central Center for Public Health Preparedness.* (2008-2010). PI: Ginter, PM. Funded by the Centers for Disease Control and Prevention (CDC), under Contract Number 3U90TP424261-05W1 (Total Funding: \$1,150,602) Role: **Co-Investigator**
- *Evaluation of the "Together for Quality" Transformation Grant for the Alabama Medicaid Program.* (2008-2010). PI: Bronstein, J. Funded by Alabama Medicaid (Total Funding: \$314,858) Role: **Co-Principal Investigator**
- *Quality of Care among Florida Medicaid Recipients.* (2007-2008). PI: Brooks, RG. Funded by the Florida Medicaid Program through Federal matching funds (Total Funding: \$248,251) Role: **Co-Principal Investigator**

- *Rural and Urban Physician IT Use.* (2007). Funded by the Florida Department of Health (Total Funding: \$14,600). Role: **Principal Investigator**
- *Expanding the Use of Health Information Technology in Florida Office-based Practices.* (2007-2009) PI: Whitson, F. Funded by the Physicians' Foundation for Health System Excellence (Total Funding: \$498,488). Role: **Co-PI** on overall project; **Principal Investigator** on sub-contract to FSU (\$80,675).
- *The Academic Patient Safety Center Research Consortium of Florida.* (2005-2006). PI: Wolfson, J. Funded by the Florida Patient Safety Corporation (Total Funding: \$300,000). Role: **Co-Investigator** on overall project; **Principal Investigator** on sub-contract to FSU (\$55,000).
- *A Partnership with the State of Florida to Develop Policy Relevant Studies in Health Services Research.* (2005-2008) PI: Brooks, RG. Funded by the Agency for Health Care Administration (Total Funding: \$690,000). Role: **Co-Principal Investigator**
- *Needs assessment and examination of IT adoption and intentions among Florida's practicing physicians.* (2005-2006). Funded by the Center for Medicare and Medicaid Services (CMS), Department of Health and Human Services, Under Contract Number 500-02 FL02. (Total Funding: \$285,513). Role: **Principal Investigator**
- *Exploring the Return on Investment Associated with Hospital Information Technologies.* (2004-2005). Funded by the Florida Legislature in Specific Appropriation 551 in the 2004-2005 General Appropriations Act (Total Funding: \$113,500). Role: **Principal Investigator**
- *A Pilot Project to Assess the Feasibility and Applicability of Mobile Information Technology at a Rural Community Hospital.* (2004). Funded by the Florida Agency for Health Care Administration (Total Funding: \$159,500). Role: **Principal Investigator**
- *Investigating the effect of the Medical Malpractice crisis on access to Physician Services in Rural and Urban Florida.* (2004) PI: Clawson, AE. Funded by Blue Cross/Blue Shield Center on Rural Health Policy (Total Funding: \$15,000). Role: **Co-Investigator**
- *Patient Safety Summit for Hospital CEOs.* (2004). Funded by the Florida Agency for Health Care Administration (Total Funding: \$59,500). Role: **Principal Investigator**
- *Bioterrorism Needs Assessment and Training for Florida's Community Health Centers.* (2003-2004) PI: Clawson, AE. Funded by Florida Department of Health (Total Funding: \$90,000). Role: **Co-Investigator**
- *Litigation Alternatives: Creating Incentives to Error Reduction and Improved Patient Safety.* (2003-2004) PI: Wolfson, J. Funded by the Florida Agency for Health Care Administration (Total Funding: \$106,931). Role: **Co-Investigator**
- *Assessing the Impact of Information Technology in Florida's Rural Hospitals.* (2003). Funded by Blue Cross/Blue Shield Center on Rural Health Policy (Total Funding: \$50,000). Role: **Principal Investigator**

- *Access to Physician Services in Rural Florida.* (2003) PI: Brooks, RG. Funded by Florida Department of Health, Office of Rural Health (Total Funding: \$15,000). Role: **Co-Principal Investigator**
- *Development of Core Competencies and Educational Curricula for Health Care Students in Colleges of Medicine and Nursing.* (2002-2003) PI: Brooks, RG. Subcontract Funded by Department of Defense (Total Funding: \$124,360). Role: **Co-Investigator**
- *Improving Primary Care Patient Safety with Handheld Decision Support Systems.* (2001-2004) PI: Berner, ES. Funded by the Agency for Healthcare Research and Quality (AHRQ: HS11820-01 Total Funding \$734,381). Role: **Research Consultant** (2001-2002 only)
- *Surgical Services Department Time and Motion Study.* (2001). Funded by the Brookwood Medical Center, Surgical Services Department, Birmingham, AL (Total Funding: \$6,000). Role: **Principal Investigator**

INVITED PRESENTATIONS:

Menachemi, N., Participated as panelist on webinar hosted by the Public Health Communications Collaborative titled [Communicating with H.E.A.R.T. in Public Health](#). September 10, 2025.

Menachemi, N. *Understanding Costs of Care in Indiana.* National Association of Business & Insurance Professionals, Indiana Chapter meeting. July 9, 2025

Menachemi, N. Keynote Address: *Communicating About Public Health Across Political Divides.* Indiana Immunization Coalition Central Membership Meeting. Indianapolis, IN. June 12, 2025.

Menachemi, N., [Building bipartisan support for public health](#). Harvard T.H. Chan School of Public Health. Boston, MA. January 30, 2025.

Menachemi, N., *Anatomy & Physiology of the US Healthcare System: What providers need to know about value-based care.*

- University of Kansas Medical Center, Kansas City, KS. February 25, 2025.
- Deborah Heart & Lung Center, Browns Mills, NJ. June 27, 2024.

Menachemi, N., *Anatomy of the US Healthcare System and Future Direction of Value-based Care.* IU School of Medicine Department of Radiology. January 29, 2024.

Menachemi, N., *The Complementary Roles of Medicine, and Public Health in Society.* Mitch Daniels Leadership Foundation. Hancock Wellness Center, New Palestine, IN. January 26, 2024.

Menachemi, N., *Using Data to Drive Healthcare Improvement and Impact.* Invited Panelist at Health Equity Advancing through Learning health system Research (HEAL-R) Conference. November 10, 2023.

Menachemi, N., *Clinical AND Population Health.* Grand Rounds presentation at the IU School of Medicine Department of Physical Medicine and Rehabilitation. September 14, 2022.

Menachemi, N., What you need to know about Population Health but Didn't Know How to Ask. Presentation at the Union Health System Board of Directors Meeting. French Lick, IN, September 10, 2022.

Menachemi, N., *Indy Chamber Policy Summit – Cost of Health Panel.* Participated on a moderated panel that discussed the key drivers of poor health outcomes and high healthcare costs in Indiana. Hosted by the Indianapolis Chamber of Commerce at the Legislative Policy Summit. June 22, 2022.

Menachemi, N., *Creating Health Equity in Our Communities.* Participated on a moderated panel that answered questions regarding barriers to health equity and actions leaders can take to make a difference. National Association of Health Services Executives (NAHSE) Indianapolis Chapter. April 26, 2022.

Menachemi, N., *Your Questions Answered about Covid-19, Virtual Q&A with Hoosier Health Experts.* Presented as part of a panel in a live Facebook streaming event hosted by the children's Museum of Indianapolis. September 29, 2021 and November 29, 2021.

Menachemi, N., *Overview of the Indiana SARS-CoV-2 Prevalence Study.* Presented to the Office of the Assistant Secretary for Planning and Evaluation (ASPE) in the US Department of Health and Human Services, COVID-19 Webinar, July 15, 2021.

Menachemi, N., *Indiana's response to COVID-19 using data.* Invited Panelist at the Indiana Management Performance Hub Data Day Conference. March 24, 2021.

Menachemi, N., *Fairbanks Prevalence Study Update: How soon to Herd Immunity in Indiana?*

- Presented to Bicentennial Scholars Program, IU School of Medicine. March 24, 2021.
- Presented at 17th Annual Parkview Research Symposium. March 4, 2021
- Presented at Indiana Pandemic Information Collaborative's (IPIC) COVID-19 Meeting. February 2, 2021.

Menachemi, N., *Covid-19 Disparities in our Communities: Results of Indiana SARS-CoV-2 Prevalence Study.* Presented at the IUPUI Inspire Conference. March 2, 2021.

Menachemi, N., *Anatomy, Physiology, & Pathology of the US Health Care System.* Grand Rounds presentation at the IU School of Medicine Department of Physical Medicine and Rehabilitation. February 23, 2021.

Menachemi, N. Invited to speak at Capital University in the Department of Math, Computer Science and Physics Seminar Series. Presented *How Statistics, Data Analytics, and Informatics Helped in the Fight Against COVID-19.* February 15, 2021.

Menachemi, N., *Indiana Prevalence Study: Wave 3 Results.*

- Presented to the Indiana State Medical Association. December 10, 2020.
- Presented to the Indianapolis Coalition for Patient Safety. January 12, 2020.

Menachemi, N., *The Anatomy, Physiology, and Pathology of the US Healthcare System.* Our Community, Our Kids seminar series. November 11, 2020.

Menachemi, N., *Indiana's Leadership Role in Understanding Coronavirus Infections.* [WTIU 3rd Annual Conference](#) on Aging. October 31, 2020.

- Menachemi, N.,** *Indiana's Leadership Role in Understanding Coronavirus Infections.* Indiana Pandemic Information Collaborative's (IPIC) COVID-19 Educational Seminar Series. October 22, 2020.
- Menachemi, N.,** *Understanding SARS-CoV-2 Infections in Indiana.* IUPUI Chancellor's Board of Advisors meeting. October 12, 2020.
- Menachemi, N.,** *Indiana Policy Forum: Cost of Cancer Care.* Panelist at the American Cancer Society Cancer Action Network Policy Forum annual meeting. September 29, 2020.
- Menachemi, N.,** *The State of Indiana's Health: Social Determinants of Health and Cost Drivers.* Presented to the Indianapolis Leadership Exchange, Indy Chamber. September 21, 2020.
- Menachemi, N.,** *Understanding SARS-CoV-2 Infections in Indiana.* Presented to the Indianapolis Coalition for Patient Safety, Inc. September 9, 2020.
- Menachemi, N.,** *COVID-19 What Leadership Lessons Have we Learned?* Expert panelist on Webinar part of the Annual Awards Program, Indiana Health Executive Network (iHEN). August 28, 2020.
- Menachemi, N.,** *Understanding SARS-CoV-2 in Indiana: Data Type, Fatality Rates, and Wave 2 Results.* Presented to the Indiana State Medical Association. July 23, 2020.
- Menachemi, N.,** *Tracking SARS-CoV-2 in Indiana.* Presented on webinar hosted by the Indiana Hospital Association. July 2, 2020.
- Menachemi, N.,** *Wraparound Services: Implications for Rural America.* Presented at the virtual workshop "Population Health in Rural America in 2020." Hosted by Roundtable on Population Health Improvement, The National Academies of Science, Engineering, and Medicine. June 24, 2020.
- Menachemi, N.,** *COVID-19 and Community Disparities in Indiana.* Presented at the virtual colloquium "COVID-19: Health Disparities, Communities, and Discrimination." Hosted by Indiana University School of Public Health- Bloomington. June 18, 2020.
- Menachemi, N.,** *Prevalence of COVID-19 in Indiana: Results of the Statewide Random Sample Testing.* Presented on webinar hosted by the Rotary Club of Indianapolis. June 16, 2020.
- Menachemi, N.,** *Prevalence of COVID-19 in Indiana: Results of the Statewide Random Sample Testing.* Presented on webinar hosted by the Indiana Hospital Association. June 3, 2020.
- Menachemi, N.,** *Preliminary results estimating the Population Prevalence of COVID-19.* Presented as a webinar to the medical staff at IU Health. June 1, 2020.
- Menachemi, N.,** *Population Prevalence of COVID-19: Preliminary Results.* Presented webinar at the Health Policy Workshop at IU O'Neill School of Public and Environmental Affairs. May 28, 2020.
- Menachemi, N.,** *The Difference between How Many Have Been Infected vs. How Many Have Tested Positive.* Presented as a webinar to the IU Kelley School of Business Physician MBA program. May 27, 2020.

Menachemi, N., *Updates on Covid-19 Modeling: Evolving assumptions, model performance, and lessons learned.* Presented on webinar hosted by the Indiana Hospital Association. April 22, 2020.

Menachemi, N., *Covid-19 Estimates and Models for Perry County Memorial Hospital and District.* Presented to the Board of Directors of Perry County Memorial Hospital. April 22, 2020.

Menachemi, N., *Indiana's Covid Response - the data.* Presented as a panelist on webinar hosted by the Indiana chapter of HIMSS. April 21, 2020.

Menachemi, N., *Addressing Factors that Affect Health Care Costs: Recommendations for Indiana Stakeholders.* Presented to the Indiana State Medical Association Board of Directors, Indianapolis, Indiana, March 8, 2020.

Menachemi, N., *Innovations in Health Care AI: A View from the US.* Presented at Sanitas Health Insurance, Zurich Switzerland, February 24, 2020.

Menachemi, N., *Understanding Population Health Management.* Presentation at Hall Render Killian Heath & Lyman Law Firm, Indianapolis, Indiana, January 27, 2020.

Menachemi, N., *Underrepresented Racial Minorities in Biomedical Informatics: PhD Graduation & Academic Job Trends (2002-2017).* Work-in-progress presentation at the Regenstrief Institute, Indianapolis, Indiana, January 8, 2020.

Menachemi, N., Presented in Virtual International Conference on *Responsible Innovation for Smart Health*, by Living Innovation, Coordinated by Institute for Managing Sustainability. Vienna, Austria, June 11-12, 2019.

Menachemi, N., *Population Health Bootcamp for CTSI Trainees.* Indianapolis Indiana, May 17, 2019.

Menachemi, N., *Lessons Learned from Lean Implementation at IU Health (2013-2017).* Work-in-progress presentation at the Regenstrief Institute, Indianapolis, Indiana, May 8, 2019.

Menachemi, N., *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article.* Presented Vienna University of Economics and Business. Vienna, Austria, March 18-21, 2019.

Menachemi, N., *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article.* Presented at the Indiana University School of Nursing T32 Training Program. Indianapolis, Indiana, Spring, 2019.

Menachemi, N., *The Role of Population Health in the Current Complex Healthcare Environment.* IU Health Methodist Hospital, Emergency Medicine Department Grand Rounds. May 10, 2018.

- Same presentation at Community Health Network, Psychiatry Grand Rounds. September 20, 2018.

Menachemi, N., *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article.* Presented at the Department of Psychology at Purdue University. Indianapolis, Indiana, Summer, 2018.

- Menachemi, N.** Invited to speak at Georgia Southern University Jiann-Ping Hsu College of Public Health Lecture Series of the Gamma Theta Chapter of Delta Omega Honorary Society in Public Health. Statesboro, GA, February 23, 2018.
- Menachemi, N.** *The Case for Care Integration*. Presented at the Eskenazi Health Care Integration Symposium. Indianapolis, IN, February 3, 2018.
- Menachemi, N.** The “*Public Healthification*” of the US Healthcare System: Opportunities & challenges for Local Health Departments. Keynote Address presented at the annual Health and Hospital Corporation of Marion County staff appreciation day. Indianapolis, IN, November 17, 2017.
- Menachemi, N.,** *Doctoral Graduation Trends from the Public Health Disciplines (2003-2015): Under-represented minorities, interdisciplinary training, & employment prospects*. Seminar presented at Tulane University, New Orleans, LA on December 1, 2016; and Texas A&M University, College Station, TX, September 29, 2017.
- Menachemi, N.** *Impact of Health Information Exchange: What Does the Scientific Evidence Say?* Conference on National Health Record System: Local and Global Challenges and Opportunities. Ono Academic College, Israel. September 5, 2017.
- Menachemi, N.,** *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article*. Presented at the Indiana University School of Nursing T32 Training Program. Indianapolis, Indiana, Spring, 2017.
- Menachemi, N.,** *The Role of Population Health in the Current Complex Healthcare Environment*. Riley Hospital and Indiana University School of Medicine Department of Pediatrics Grand Rounds. August 30, 2017. Also presented at division of Pediatric Critical Care at Riley Children’s Hospital research meeting. January 18, 2017.
- Menachemi, N.,** *Salaries & Work Activities of Faculty Members in our Discipline (2009 – 2015)*, Seminar presented at Tulane University, New Orleans, LA, December 1, 2016.
- Menachemi, N.,** *Insider’s Scoop on the HSR Workforce Conference*. 2016 AcademyHealth Meeting of Members Webinar, October 27, 2016.
- Menachemi, N.,** *Real World Case Studies of a Quasi-experiment*. Strengthening Causal Inference in Behavioral Obesity Research, 2nd NHLBI Short Course. Birmingham, AL. July 27, 2016. [Presented same presentation at 3rd NHLBI Short Course on July 26, 2017]
- Menachemi, N.,** *Population Health, Payment Models, & Outcomes: Making Sense of the Complex Healthcare Environment*. Indiana Healthcare Strategic Communications Summit. Terre Haute, IN. July 22, 2016.
- Menachemi, N.,** *Payment Models, Incentives & Outcomes: Making Sense of the Complex Healthcare Environment*. Presented at the Indiana Primary Health Care Association annual meeting. Indianapolis, IN. May 3, 2016.
- Menachemi, N.,** *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article*. Presented at Vienna University of Economics and Business. Vienna, Austria, May, 2016.

- Menachemi, N.,** *Use of Foreign-Educated Nurses and Patient Satisfaction in US Hospitals.* Presented at Indiana University School of Nursing Research Seminar Series. February 2, 2016.
- Menachemi, N.,** *Impact of HIE on Outcomes: Is Population Health Management the Missing Link?* Presentation at Health Informatics Tri-State Summit. University of Southern Indiana, Evansville, IN, January 27, 2016.
- Menachemi, N.,** *Population Health and the US Healthcare System: What role can IT play in Indiana?* Presentation at workshop entitled “Indiana’s Opportunity to Lead in Digital Health: Are Hoosiers getting Healthier? Putting Data Analytics to Work.” Regenstrief Institute, Indianapolis, Indiana, January 26, 2016.
- Menachemi, N.,** *Eskenazi Health Scholars Program: Where health administration meets public health.* Eskenazi Health, Indianapolis, Indiana, January 25, 2016.
- Menachemi, N.,** *Impact of HIE on Outcomes: A systematic review and meta-analysis.* Work-in-progress presentation at the Regenstrief Institute, Indianapolis, Indiana, March 25, 2015.
- Menachemi, N.,** *Can Innovation Thrive in a Limited Resource Environment?* Invited speaker and thought-provoker to the 2014 biennial Regenstrief Institute “Think-Tank” Conference. Turkey Run State Park, Indiana, October 1 – 3, 2014.
- Menachemi, N.,** *Healthcare Workforce as an Economic Engine in Rural Alabama.* Invited moderator and speaker to the “Wicked Problem Discussion” hosted by Alabama Area Health Education Centers (AHEC). Birmingham, AL, August 21, 2014.
- Menachemi, N.,** *Inter-Professional Education: Educating the Full Clinical Team.* Invited speaker to the Medscape/WebMD Education “Hot Topics” lecture series. New York, NY, April 15, 2015; and San Francisco, CA, April 17, 2014.
- Menachemi, N.,** *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article.* Presented at Medscape/WebMD. New York, NY, March 26, 2014.
- Menachemi, N.,** *Can you believe everything you read in the scientific literature? Inaccuracies in top nutrition and obesity studies.* Invited seminar speaker at the Jiann-Ping Hsu College of Public Health at Georgia Southern University, Statesboro, GA, February 24, 2014.
- Menachemi, N.,** *Patient Safety in the Context of Healthcare Quality.* UAB Health Quality and Patient Safety Forum. November 15, 2013; and March 21, 2014.
- Menachemi, N.,** *Academic Advancement in the School of Public Health: What does it take to get promoted?* 14th Annual Seminar Hosted by the UAB School of Public Health Faculty Affairs Committee. October 4, 2013
- Menachemi, N.,** *Utilizing EHR Data for Policy Research: Investigating the Impact of Urban Parks on Childhood Obesity.* Center for Healthcare Informatics and Policy at Weill Cornell Medical College, New York, NY, June 13, 2013.
- Menachemi, N.,** *An Evaluation of Physical Activity and Leisure Time at Railroad Park.* Jefferson County Department of Health, Birmingham, AL, June 29, 2012.

- Menachemi, N.,** *Interpreting the Unexpected: What Can We Expect From Health Care Reform.* Alabama Political Science Association, Auburn, AL, March 30, 2012.
- Menachemi, N.,** *The Relationship between Built Environments and Physical Activity: What is the Evidence?* Jefferson County Department of Health Seminar Series, Birmingham, AL, February 10, 2012.
- Menachemi, N.,** *Health Services Research Challenges in Contexts Not Amenable to Randomized Trials,* University of Florida Clinical and Translational Lecture Series, Gainesville, FL, November 17, 2011.
- Menachemi, N.,** *The History of Public Health Informatics: Where Do We Go from Here?,* Satellite Conference and Live Webcast, Alabama Department of Public Health, Montgomery, AL, October 27, 2011.
- Menachemi, N.,** *HITECH Legislation and Current Progress Toward Meaningful Use in Florida,* Passport to Quality Outcomes Congress and Learning Session, Florida Medical Quality Assurance Inc. (FMAQI), Orlando and Westin, FL, July 21 and 22, 2011.
- Menachemi, N.,** *Physicians' Interest in Meaningful Use: An empirical study of doctors in Florida,* 2nd Annual Conference on EHRs, University of North Carolina at Greensboro, May 12, 2011.
- Menachemi, N.,** *School of Public Health Graduation Reception Keynote Address,* University of Alabama at Birmingham, May 7, 2011.
- Menachemi, N.,** *Strategizing for Meaningful Use: Insights into Enabling the EHR and Mastering Epic Change,* Lumedx Success in CVIS Webinar Series, April 28, 2011.
- Menachemi, N.,** *HITECH Changes in Store for our Health Care System: Why these changes are needed, and what you can expect to see different.* Sunrise Rotary Club, Birmingham, AL, April 26, 2011.
- Menachemi, N.,** *Management and Medicine: Why leaders trained in BOTH are vital to the future of our healthcare system,* John A. Buessler Distinguished Lectureship Series, Texas Tech University; and Keynote Address at the National MD/MBA Association annual meeting, Lubbock, TX, April 9, 2011
- Menachemi, N.,** *Models for Pediatric Health Care Administration,* Pediatric Pulmonary Center (PPC) training activities, Birmingham, AL, April 1, 2011.
- Menachemi, N.,** *Interesting Things you may or may not Know about our Healthcare System,* Overton Group Rotary Club, Birmingham, AL, January 5, 2011.
- Menachemi, N.,** *Impact of CHIP Coverage on Children with Asthma in Alabama,* Coordinated Work-in-Progress (WIP) Seminar series, UAB Lister Hill Center for Health Policy, October 19, 2010
- Menachemi, N.,** *Evolution of Public Health Informatics,* Jefferson County Department of Health, Birmingham, AL, October 8, 2010.
- Menachemi, N.,** *Preparing Manuscripts for Publication: The Anatomy of a Publishable Article,* Department of Pediatrics, Division of Nephrology, UAB School of Medicine, Birmingham, AL, July 13, 2010.
- Menachemi, N.,** *Management Principles in Public and Private Healthcare Organizations,* Pediatric Pulmonary

Center (PPC) training activities, Birmingham, AL, March 24, 2010.

Menachemi, N., *Health Administration Faculty: Salaries, Productivity, Work Environment and Job Satisfaction*, Coordinated Work-in-Progress (WIP) Seminar series, UAB Lister Hill Center for Health Policy, October 20, 2009

Menachemi, N., *The Compelling Evidence-Based Case for Hospital IT Investments*, Lumedx Success in CVIS Webinar Series, April 16, 2009

Menachemi, N., *Strategic Management in Public and Private Healthcare Organizations*, Pediatric Pulmonary Center (PPC) training activities, Birmingham, AL, April 1, 2009.

Hikmet, N., **Menachemi, N.,** Davis, C., *Manatee County Healthcare System: A Time for Action*, Manatee Chamber of Commerce Planning Retreat, Naples, FL, September 12, 2008

Menachemi, N., *Comparing the Quality of Outcomes in Hospital-Based & Freestanding Ambulatory Surgery Settings*, Lister Hill Center for Health Policy, Birmingham, AL, September 10, 2008

Menachemi, N., *Understanding and Preventing Medical Errors. Capital Medical Society's continuing medical education workshop*, Tallahassee, FL, November 13, 2007

Menachemi, N., *Metrics for reporting on e-Prescribing in Florida. The State of Florida Electronic Prescribing Advisory Panel*, Tallahassee, FL, October 4, 2007

Menachemi, N., *Assessment of the Florida Code 15 Adverse Reporting System. Agency for Health Care Administration- Patient Safety Workgroup*, Tallahassee, FL, September, 2007

Menachemi, N., *Do hospitals that invest more in IT do better?, Sarasota-Manatee Center for Research in Healthcare Systems and Policy*, Sarasota, FL, June 21, 2007.

Menachemi, N., *The Ambulatory EMR in Florida: Offices of All Sizes May Apply, Florida Association of Medical Directors of Information Systems*, Tampa, FL, March 17, 2007

Menachemi, N., *Patient Safety & Healthcare Quality: What's IT all about? Jackson Hospital Continuing Medical Education Seminar*, Marianna, FL, January 30, 2007

Menachemi, N., *Patient Safety & Information Technology: Research at FSU. Leadership Tallahassee- Healthcare Day*, Tallahassee, FL, October 5, 2006

Chukmaitov, A., **Menachemi, N.,** Brooks, R., *A Comparative Study of Quality Outcomes in Freestanding Ambulatory Surgical Centers and Hospital-based Outpatient Departments in Florida* *State Consumer Health Information and Policy Advisory Council*, Tallahassee, FL, September 28, 2006

Menachemi, N., *Patient Safety & Healthcare Quality: What's IT all about? Primary Care Update at the Association of Philippine Physicians of the Florida Panhandle*, Pensacola, FL, September 9, 2006

Menachemi, N., *Rethinking R.O.I. for H.I.T. **Keynote Address:** Medical Users Software Exchange Annual Conference (Western Region)*, San Francisco, CA, August 31, 2006

- Menachemi, N.**, Updates on Electronic Medicine and the Big Bend Regional Health Information Organization *Capital Medical Society Continuing Medical Education Seminar*, Tallahassee, FL, August 15, 2006.
- Menachemi, N.**, EHR adoption among Florida's Physicians. *Governor's Health Information Infrastructure Advisory Board meeting*, Tampa FL, August 11, 2006.
- Menachemi, N.**, Information Technology's role in Patient Safety: New information for risk managers. *Florida Society for Healthcare Risk Managers & Patient Safety Annual Meeting*, Tampa, FL, August 2006
- Menachemi, N.**, Rethinking the Return on Investment from Health Information Technologies.
Keynote Address: *Health Information Management and Systems Society (HIMSS) Southern California Annual Meeting*, Los Angeles, CA, May 2006
- Menachemi, N.**, How Investing in Information Technology Pays Off. *TalTech Alliance Invited Lectureship*, Economic Development Council of Tallahassee/Leon County, Inc., Tallahassee, FL May, 2006.
- Menachemi, N.** ROI and HIT, two acronyms that we love to hate. *The Forum: Birmingham's Chapter of the American College of Healthcare Executives (ACHE)*. Birmingham, AL, April 2006.
- Menachemi, N.** Patient Safety and Healthcare Quality: What's IT all about? *Pulmonary Critical Care Symposium of the Florida Chapter of the American Lung Association*. Tallahassee, Florida, March 2006.
- Menachemi, N.** The Effect of Hospital IT Capabilities on Financial Performance in Florida. *The North/Central Florida Chapter of HIMSS Meeting*, Tallahassee, Florida, November 2005.
- Menachemi, N.** Patient Safety Continuing Medical Education Seminar for Licensed Physicians. *Area Health Education Center Seminar*, Chattahoochee, Florida, October 2005.
- Menachemi, N.** Health Information Technology Research Portfolio at FSU: Spring Boarding Aspects of Florida's Patient Safety Initiatives. *Suncoast Developmental Center for Patient Safety Evaluation & Research* University of South Florida, Tampa, Florida, September 2005.
- Menachemi, N.** Patient Safety and Healthcare Quality: What can you do to improve both? *Area Health Education Center (AHEC) Network Video Seminar*, Tallahassee, Florida, August 2005.
- Menachemi, N.** Patient Safety Required Continuing Education Credit for Nursing Home Administrators. *Florida Association of Homes for the Aging 42nd Annual Convention & Exposition*, Boca Raton, FL, July 2005
- Menachemi, N.** Understanding and Preventing Medical Errors. *Thagard Student Health Center Seminar Series*, Florida State University, Tallahassee, Florida, May 2005.
- Menachemi, N.** Patient Safety in the Context of Healthcare Quality: What's IT all about? *Big Bend Area Health Education Center (AHEC) Continuing Education Seminar*, Chattahoochee, Florida, April 2005.
- Menachemi, N.** Reducing Medical Error, Improving Patient Safety. 4th Annual "Best Clinical Practice Symposium" Sacred Heart Hospital, Pensacola, FL, January 2005.

- Menachemi, N.** Exploring Florida's Hospitals IT Infrastructure: Who, What, Where, and Why. *The North/Central Florida Chapter of HIMSS Meeting*, Tallahassee, Florida, October 2004.
- Menachemi, N.** Factors Influencing the Use of Patient Safety Information Technologies in Hospitals. *Patient Safety Summit: For Hospital CEOs and Healthcare Leaders*, Orlando, Florida, June 2004.
- Menachemi, N.** Information Technologies in Rural Hospitals: It's not about where you are, it's about who you know. *School of Information Studies Seminar*, Tallahassee, Florida, March 2004.
- Menachemi, N.** Medical Errors and Patient Safety: What practicing providers need to know? *Florida State Hospital Continuing Education Seminar*, Chattahoochee, Florida, March 2004.
- Menachemi, N.** Information Technologies in Rural Florida: Results of a Statewide Hospital Survey, *Florida Rural Health Summit*, Tallahassee, Florida, February 2004.
- Burke, D., **Menachemi, N.** Quantifying Patient Safety Initiatives: Emerging Research *American College of Preventive Medicine Annual Meeting* concurrently with *American College of Medical Quality National Conference*, Orlando, Florida, 2004.
- Menachemi, N.** Preventing Medical Error and Improving Patient Safety: What Practicing Nurses Need to Know, *Council of Advance Nurse Practitioners*, Tallahassee, Florida, February 2004.
- Menachemi, N.** Patient Safety: Information Technology is the Future of Healthcare, *A Glimpse of the Future of Health Care in America (Conference)*. Fort Lauderdale, Florida, January 2004.
- Menachemi, N.** To Err is Human: Patient Safety & Medical Errors for Long Term Care & Nurse Managers, *Florida Association of Homes for the Aging*. Tallahassee, Florida, September 2003.
- Menachemi, N.** The Impact of Organizational Context on Good and Bad Patient Outcomes, *Session chair/moderator at the Academy of Management annual meeting, Health Care Division*, 2003.
- Menachemi, N.** First Do No Harm: Medical Errors and Patient Safety, *Big Bend Area Health Education Center (AHEC)*. Chattahoochee, Florida, April 2003.
- Menachemi, N.** Pediatric Patient Safety: The Scope of the Problem. *Patient Safety Task Force*. U.S. Department of Health and Human Services, Rockville, Maryland, March 2002.
- Menachemi, N.** Medical Errors and Information Systems. *Masters Program in Health Informatics*, School of Health Related Professions, University of Alabama at Birmingham, April 2001.
- Menachemi, N.** Impact of Communication Technologies on Healthcare in the U.S. *University of Alabama at Birmingham, School of Health Related Professions*, Birmingham, Alabama, March 2000.
- Menachemi, N.** Disseminating Public Health Information via the World Wide Web. *State University of New York at Albany, School of Public Health*, Albany, New York, April 1999.
- Menachemi, N.** Access to Dental Services in the New York State Medicaid Program. *State University of New York at Albany, School of Public Health*, Albany, New York, November 1998.

LEGISLATIVE and GOVERNMENTAL TESTIMONY

- Indiana Legislature Health Care Oversight Taskforce: Presented Factors that Drive Overall Healthcare Costs in Indiana. August 23, 2023.
- Indiana Governor Eric Holcomb press conference: Presented preliminary results of Wave 3 of the statewide prevalence of COVID-19 in Indiana. November 25, 2020.
- Indiana Governor Eric Holcomb press conference: Presented preliminary results of Wave 2 of the statewide prevalence of COVID-19 in Indiana. June 17, 2020.
- Indiana Governor Eric Holcomb press conference: Presented preliminary results of population prevalence of COVID-19 in Indiana. May 13, 2020.
- Indiana Governor Eric Holcomb press conference: Presented the proposed study plan to estimate the population prevalence of COVID-19 in Indiana. April 23, 2020.
- Joint meeting of the Health Committees of the Indiana Senate and House: presented “Addressing Factors that Affect Health Care Costs.” January 27, 2020.
- Florida House Health Quality Committee: Provided expert testimony about the benefits and use of information technologies by practicing physicians in Florida. February 20, 2007
- Florida House Health Quality Committee: Invited to provide expert testimony and analysis on the state-wide mandatory ‘Code-15’ adverse reporting system. January 17, 2007
- Florida Senate Committee on Health Aging and Long-Term Care: Invited to provide expert testimony on the issue of mandating computerized physician order entry in hospitals. December 3, 2003

GOVERNMENT COMMITTEE WORK:

- Invited Expert, EHR Adoption Panel, Office of the National Coordinator (ONC) for Health Information Technology, U.S. Department of Health and Human Services. 2010
- Invited Expert, Patient Safety Workgroup of the Florida Agency for Health Care Administration. August 2007 – 2008.
- Appointed Member, Florida Electronic Prescribing Advisory Panel. August 2007 – 2008.
- Appointed Member, Legal Working Group of the Health Information Exchange Privacy and Security Implementation Project. July 2007 – 2008.
- Appointed Special Advisor to the Governor's Health Information Infrastructure Advisory Board created by Governor JEB Bush Executive Order Number 04-93. February 2004 – June 2007

APPEARANCES in MEDIA & POPULAR PRESS:

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- Was quoted and had research described in “Hoosier employers increasingly turn to self-insured plans to trim costs” by Whitney Downard. Published in [Indiana Capital Chronicle](#) on July 14, 2025.
 - Was quoted and had research described in “Report finds Hoosier pay more out-of-pocket health care costs” by Hanna Rauworth. Published in the [Indianapolis Reporter](#) on October 15, 2024.
 - Was quoted and had research described in “Report: Indiana's total health costs near national average, but differ in other key areas” by Abigail Ruhman. Published on [WFYI Indianapolis NPR](#) on October 17, 2024.
 - Was quoted and had research described in “Why is Hoosier healthcare so expensive?” by Mike Potter. Published on [WTHR News 13](#) on October 8, 2024.
 - Appeared on television news program on [CBS4](#) on a segment titled “Health Care Task Force: Hoosiers pay too much for high-quality care” by Hannah Adamson. Broadcasted on August 23, 2023.
 - Was quoted as an expert in “Why is there a lack of access to health care in high-poverty urban, rural areas?” by Violet Comber-Wilen. Published on [WFYI Indianapolis NPR](#) on November 26, 2022.
 - Was quoted as an expert in “Why doesn’t Indiana have more competition when it comes to health care and insurance providers?” by Violet Comber-Wilen. Published on [WFYI Indianapolis NPR](#) on November 4, 2022.
 - Was quoted as an expert in “We Need to Start Thinking Differently About Breakthrough Infections” by Jamie Ducharme. Published in [Time Magazine](#) on December 21, 2021.
 - Appeared on radio show “WFHB Local News” on local station [WFHB 91.3FM](#) in Bloomington, IN. Interviewed by Kade Young regarding “Parent’s attitudes when it comes to vaccinating their children against Covid-19.” Originally aired on November 30, 2021.
 - Was quoted and had research described in “IUPUI researchers conduct statewide study to see if parents plan to vaccinate Indiana children” by Melissa Crash. Published on [Fox59.com](#) on October 22, 2021.
 - Was quoted and had research described in “Many Parents Won’t Vaccinate Their Kids. Here’s Why” by Aaron Carroll. Published in [The Atlantic](#) on September 24, 2021.
 - Was quoted and had research described in “Fewer than half of Hoosier parents will vaccinate their kids against COVID-19, survey says” by Arika Herron. Published in the [IndyStar](#) on August 31, 2021.
 - Was quoted as an expert in “IU professors explain legal, public health reasons for Supreme Court vaccine mandate decision” by Nic Napier. Published in [Indiana Daily Student](#) on August 22, 2021.
 - Was quoted and had research described in “The Delta variant and ‘breakthrough’ infections: should Americans be worried?” Jessica Glenza. Published in [The Guardian](#) on August 5, 2021.
 - Appeared on television news program on [WISHTV-8](#) on segment “Indiana government, IUPUI vaccination survey: [Will you vaccinate your children?](#)” by Richard Essex. Broadcasted on May 18, 2021.
 - Appeared on television news program on [Fox 55 Fort Wayne](#) on segment “Fort Wayne residents react to CDC's new mask guidelines for those vaccinated” by Kelsey Mannix. Broadcasted on May 17, 2021.
 - Was quoted and had research described in “Where do parents stand on COVID-19 vaccines for students? Indiana health officials want to know” by Stephanie Wang. Published in [Chalkbeat Indiana](#) on May 6, 2021.
 - Appeared on television news program on [Fox 55 Fort Wayne](#) on segment “Colleges around Fort Wayne not requiring COVID vaccine” by Kelsey Mannix, broadcasted on April 16, 2021.
 - Was quoted as an expert and had research described in “‘Very scary’: Study looks at COVID: Virus kills 1 in 43 Hoosiers over 65 who contract it” by Rosa Salter Rodriguez. Published on [The Journal Gazette](#) on January 22, 2021.

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- Was quoted as an expert and had research described in “Study: Many more Hoosiers get COVID-19 than shown in statistics” by Rosa Salter Rodriguez. Published on [The Journal Gazette](#) on January 21, 2021.
 - Quoted as an expert in “Should Rachel Levine’s replacement be a physician? Pro/Con” by Valerie Yeager. Published in the [Philadelphia Inquirer](#) on January 22, 2021.
 - Appeared on radio show “Health Call Live” on local Station WOWO in Fort Wayne, IN. Interviewed by Lee Kelso regarding “[COVID Data Update](#).” Originally aired on January 9, 2021.
 - Appeared on television news program on local [NBC affiliate WTHR](#) on segment “Data suggests hundreds of Hoosiers infected with coronavirus more than once” broadcasted on December 10, 2020.
 - Was quoted and had research described in “IUPUI, ISDH release findings from Phase 2 of COVID-19 testing in Indiana” covered by (in alphabetical order): [Fort Wayne Journal Gazette](#), [Greater Fort Wayne Business Weekly](#), [The Herald Bulletin](#), [Indiana Daily Student](#), [IndyStar \(1\)](#), [IndyStar \(2\)](#), [Inside Indiana Business](#), [Princeton Daily Clarion](#), [The Republic](#), [South Bend Tribune](#), [The Statehouse File](#), [The Times of Northwest Indiana](#), [Tribune Star](#), [WBOI](#), [WKVI](#) on November 26, 2020.
 - Was quoted as an expert and had research described in “Will COVID-19 Trigger More Rural Hospital Closures?” by Carter Barrett. Published on [WFYI Indianapolis NPR](#) on October 12, 2020.
 - Appeared on television news program on local [NBC affiliate WTHR](#) on segment “First statewide COVID-19 study to include children” broadcasted on September 29, 2020.
 - Was quoted and had research described in “Statewide COVID-19 Testing Set to Begin Third Phase, Include Children” By Barbara Anguiano, published on [Lakeshore Public Radio NPR](#) on September 28, 2020.
 - Had research described in “What is the Death Rate for COVID-19 Coronavirus? by Bruce Y. Lee. Published on [Forbes.com](#) on September 26, 2020.
 - Was quoted as an expert and research described in “Phase 3 of COVID study set to begin” by Mary Willkom. Published on [WISHTV.com](#) on September 24, 2020.
 - Was quoted as an expert in “It’s not easy to get a Coronavirus Test for a Child” by Sarah Kliff and Margot Sanger-Katz. Published in the [New York Times](#) on September 8, 2020.
 - Was quoted as an expert and had research described in “A Mostly Latinx City in Northwest Indiana Is Hit Hard By COVID-19” by Michael Puente. Published on [WBEZ Chicago’s NPR](#) on August 1, 2020.
 - Was quoted as an expert in “[Adverse Community Health Impact Rooted in Inequality](#)” by Thomas Healy. Published in *Indy Midtown Magazine* on August 9, 2020.
 - Appeared on radio show “Health Report” on [Australia’s national radio](#). Interviewed by Dr. Norman Swan on segment titled “Measuring the prevalence of SARS-CoV-2.” Originally aired on July 27, 2020.
 - Was quoted as an expert in “COVID-19 is probably more deadly to men than women, but scientists still aren’t sure why” by Leigh Boerner, published on [Chemical and Engineering News](#) on July 27, 2020.
 - Appeared on radio show “Health Call Live” on local Station WOWO in Fort Wayne, IN. Interviewed by Lee Kelso regarding “[COVID-19 in Indiana](#).” Originally aired on July 25, 2020.
 - Appeared on television news program on local [Fox59](#) on segment “Study confirms more people infected with COVID-19 than we thought” broadcasted on July 23, 2020.
 - Was quoted as an expert and had research described in “First US-statewide COVID-19 random sample study findings published” published by [Laboratory News](#) on July 23, 2020.
 - Appeared on television news program on local [Fox59](#) on segment “COVID-19 Trends in Indiana” broadcasted on July 22, 2020.
 - Appeared on television news program on local [CBS4](#) on segment “Fairbanks study finds coronavirus infection rate 10X greater than previously thought” broadcasted on July 22, 2020.

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- Was quoted and had research described in “Statewide study offers insight into COVID-19 among Hoosiers: Indiana results included in CDC report” by Tom Maccabe, published on RTV6.com on July 21, 2020.
 - Appeared on television news program on local WSBT-22 on segment “IU study: Hoosier coronavirus infections may be 10 times higher than what’s being reported” by Max Lewis, broadcasted on July 21, 2020.
 - Appeared on television news program on local Fox59 on segment “COVID-19 Random Study Results” broadcasted on July 21, 2020.
 - Was quoted as an expert in “Most people in the United States are still highly susceptible to the coronavirus, CDC study finds” by Laurie McGinley, published in The Washington Post on July 21, 2020.
 - Had research described in “How Deadly Is Covid-19? Researchers Are Getting Closer to an Answer” by Brianna Abbott and Jason Douglas, published by the Wall Street Journal on July 21, 2020.
 - Was quoted as an expert in “If you think you might have had COVID-19, but are unsure, should you get tested?” by Dan Grossman, published on Nuvo.com on June 29, 2020.
 - Was quoted as an expert in “Masks are critical but not enough. 3 more things Arizona must do to slow COVID-19 spread” by Joanna Allhands, published on AZCentral.com on June 26, 2020.
 - Was quoted as an expert in “Our Opinion: Be cautious, don't ignore reality of the coronavirus” editorial published by South Bend Tribune on June 21, 2020.
 - Was quoted and had research described in “IUPUI, ISDH release findings from Phase 2 of COVID-19 testing in Indiana” covered by (in alphabetical order): Fort Wayne Journal Gazette, Fox59, IndyStar, Ink Free News, Inside Indiana Business, KPC News, Local News Digital, MDJ Online, Monticello Herald Journal, Princeton Daily Clarion, South Bend Tribune, Times Union Online, The Times of Northwest Indiana, Tristate Homepage, WANE Fort Wayne, WBIW, WDRB, WFIE-14, WIBC, WISH-TV, WKVI, WLKY, WRBI, WRTV, WTHR, WXIX, 95.3 MNC on June 18, 2020.
 - Appeared on television news program on local WISHTV-8 on segment “Testing project finds Indiana has fewer coronavirus cases than a month ago” by Dan Klein, broadcasted on June 17, 2020.
 - Was quoted and had research described in “State COVID-19 testing coming to Shipshewana Monday” by Patrick Redmond, published on KPCNews.com on June 06, 2020.
 - Was quoted and had research described in “Phase 2 of COVID-19 testing study to begin Wednesday” by Melissa Crash, published on Fox59.com on June 02, 2020.
 - Had research described in “Fairbanks launches round 2 of COVID testing research” by Wes Mills, published on WishTV.com on June 02, 2020.
 - Was quoted and had research described in “Coronavirus Less Deadly Than First Thought, Tests Show 1% Fatality Rate.” By Arthur Villasanta, published in International Business Times on May 28, 2020.
 - Appeared on “All Things Considered” radio program on National Public Radio (NPR). Interviewed by Jon Hamilton for story entitled “New Data Show The Coronavirus Is Less Lethal Than First Thought” aired on May 27, 2020.
 - Was quoted and had research described in “As Trump fails to act, Indiana leads the way in COVID-19 testing.” By Dan Grossman, published on Nuvo.com on May 28, 2020.
 - Was quoted and had research described in “Coronavirus antibody testing is not useful yet, IU experts suggest.” By Lyndsay Valadez, published in Indiana Daily Student on May 18, 2020.
 - Appeared on television news program Inside Indiana Business on WISH TV-8. Interviewed by Kylie Veleta regarding “Impact of COVID-19 in Indiana.” Originally aired on May 14, 2020.
 - Appeared on television news program on the local station Fox 59. Interviewed by Melissa Crash regarding “Studies help Hoosiers better predict what’s to come with COVID-19.” Originally aired on May 14, 2020.

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- Was quoted and had research described in "[Fairbanks Study on COVID-19 Released.](#)" By Wes Mills, published in Inside Indiana Business on May 14, 2020.
 - Appeared on television news program on local station WISH-TV 8. "[Study: 186,000 Hoosiers positive for virus: infection-fatality rate estimated at 1 in 173 cases.](#)" Originally aired on May 13, 2020.
 - Was quoted and had research described in "[11 times more Hoosiers infected with COVID-19 than testing suggests, study finds](#)" by Dan Carden, published in Northwest Indiana Times on May 13, 2020.
 - Was quoted and had research described in "[Update: An estimated 186,000 Hoosiers have or had COVID-19, new study says.](#)" By Lindsey Erdody, published in the Indiana Business Journal on May 13, 2020.
 - Had research described on the "[Hammer and Nigel Show](#)" on WIBC Radio 93.1FM and appeared on website story "[Study: More than 180K Hoosiers have already had Coronavirus](#)" published and aired on May 13, 2020.
 - Was quoted and had research described in "[Study Suggests 186,000 Hoosiers With COVID-19; Nearly Half Without Symptoms.](#)" By Brandon Smith, published on WFYI Indianapolis NPR on May 13, 2020.
 - Was quoted and had research described in "[Fairbanks study estimates 186K Hoosiers infected with coronavirus.](#)" By Shari Rudavsky, published in the IndyStar on May 13, 2020.
 - Was quoted and had research described in "[Study Estimates 2.8% Coronavirus Infection Rate for Indiana.](#)" By the Associated Press, published in U.S. News and World Reports on May 13, 2020.
 - Also published in the [San Francisco Chronicle](#) on May 14, 2020.
 - Was quoted and had research described in "Too Many States Are Flying Blind Into Reopening. Not Indiana." By Aaron Carroll, published in the [New York Times](#) on May 13, 2020.
 - Was quoted as an expert and had research described in "[State partners with IU school on COVID-19 study, opens site in Franklin](#)" by Emily Ketterer, published in Daily Journal on April 29, 2020.
 - Had research described in "[Coronavirus testing site set up in Muncie](#)" by Jordan Kartholl, published in Muncie Star Press on April 28, 2020.
 - Appeared on television news program "On Your Side" on the local Station WHAS 11. Interviewed by Heather Fountaine regarding "[Indiana to conduct random sample testing for COVID-19 for scientific study.](#)" Originally aired on April 27, 2020.
 - Appeared on television news program "News 8 at 10:00pm" on the local Station WISH TV. Interviewed by Travis Robinson regarding "[Virus antibody testing begins for thousands of Hoosiers.](#)" Originally aired on April 25, 2020.
 - Appeared on radio show "Health Call Live" on local Station WOWO in Fort Wayne. Interviewed by Lee Kelso regarding "[Indiana Antibody Testing Program.](#)" Originally aired on April 25, 2020.
 - Appeared on television news program "[Fox59 News](#)" on the local Station WXIN. Interviewed by Kayla Sullivan regarding "[How antibody testing will help Indiana.](#)" Originally aired on April 24, 2020.
 - Appeared on television news program on local Station [WSBT-22](#). Story by Erica Finke titled "Study could help officials make decision on when to reopen Indiana" Originally aired on April 24, 2020.
 - Was quoted as an expert and had research described in "IUPUI to conduct broad-based study of virus spread" by Eric Berman, published on [WIBC.com](#) on April 23, 2020.
 - Appeared on local television news program "[Fox59 News](#)" and on "[CBS4Indy](#)". Interviewed by Mike Sullivan regarding "Indiana launches random COVID-19 testing study." Originally aired on April 23, 2020.
 - Appeared on television news program on local Station [WTHI-TV](#). Story by Dominic Miranda titled "Groundbreaking Study will have testing site in Vigo County to better tell prevalence of COVID-19 in Indiana" Originally aired on April 23, 2020.
 - Was quoted as an expert and had research described in "State, Fairbanks school partner to determine spread of virus in Indiana" by Samm Quinn, published in [Indiana Business Journal](#). April 23, 2020.

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- Was quoted as an expert and had research described in “One of the first in the country to do this: IU coronavirus study to test random people” by Shari Rudavsky, published in [The Indianapolis Star](#). April 23, 2020.
 - Was quoted as an expert and had research described in “State will partner with IU to test 20,000 Hoosiers for COVID-19 study” by Whitney Downard, published in [Herald Bulletin](#). April 23, 2020.
 - Was quoted as an expert and had research described in “State Partners With Fairbanks School On Widespread COVID-19 Study” by Brandon Smith, published on [WFIU- NPR Public Radio website](#). April 23, 2020.
 - Was quoted as an expert and had research described in “Researchers scour COVID-19 data to find peak” by John Russell, published in the [Indiana Business Journal](#). April 10, 2020.
 - Was quoted as an expert in “Most Aggressive States Against the Coronavirus” by Adam McCann, published on [WalletHub.com](#). April 7, 2020.
 - Had research described and quoted in “Before coronavirus hit hard, Legislature sidestepped some health care bills” by Whitney Downard, published in [The Herald Bulletin](#). March 17, 2020.
 - Had research described and quoted in “Study: Strategic Plan Needed to Lower Healthcare Costs” by Alex Brown, published in [Inside Indiana Business](#). January 29, 2020.
Had research described in “Indiana should boost spending on public health, establish all-payer claims database” by John Russell, published in the [Indianapolis Business Journal](#). January 27, 2020.
 - Was quoted as an expert in “What to Know About Your Deductible” by Theresa Fisher, published in [The Paper Gown](#). January 7, 2020.
 - Was quoted as an expert in “Workers feel sting from shift to high-deductible health coverage” by John Russell, published by the [Indianapolis Business Journal](#). September 20, 2019.
 - Had research described in “First ‘Inject Tech Challenge’ Crowns Winner” by Kylie Veleta, published by [Indianapolis Business Journal](#). October 31, 2018.
 - Was guest on the ROI Podcast “Part Two: How to protect your most valuable asset- your health” by Matthew Martella, published by [Kelley Indianapolis Hub](#). October 29, 2018.
 - Was guest on the ROI Podcast “Part One: How to protect your most valuable asset- your health” by Matthew Martella, published by [Kelley Indianapolis Hub](#). October 22, 2018.
 - Had research described in “Social Determinants Data Project Wins Indiana Tech Challenge” by David Raths, published by [Healthcare Informatics](#). October 12, 2018.
 - Had research described in “Finally, Some Answers on the Effects of Medicaid Expansion” by Aaron Carroll, published by the [New York Times](#). July 2, 2018.
 - Had research described and quoted in “Medicaid Expansion Produced Significant Health Benefits” published by [ScienceDaily.com](#). June 4, 2018.
 - Had research described and quoted in “Study: More Patient Are Insured, Use Health Care When States Expand Medicaid” by Lauren Bavis, published by [WFIU Indiana Public Radio](#). June 4, 2018.
 - Had research described and quoted in “HIE use improves outcomes, reduces costs: 5 study insights” by Julie Spitzer, published by [Becker’s Hospital Review](#). May 31, 2018.
 - Had research described and quoted in “Women With Breast Cancer Delay Care When Faced With High Deductibles” by Reed Abelson, published by [The New York Times](#). May 4, 2018.
 - Had research described in “Does Social Determinants Data Enhance Population Health Analytics?” by Jessica Kent, published by [Health IT Analytics](#). January 9, 2018.
 - Was interviewed as an expert and quoted in “HDHPs are so hot right now: What you need to know” by Myles Ma, published by [PolicyGenius.com](#). November 19, 2017.
 - Had research described and quoted in “Study: High-deductible health plans decrease cost, service use” by Morgan Haefner, [Becker’s Hospital Review](#). October 16, 2017.

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- Was interviewed as an expert and quoted in “Your Health in Their Hands” by Robbie Moscato-Goodpaster, [Ball Bearings Magazine](#) (student periodical at Ball State University). October 16, 2017.
 - Had research described and quoted in “Trendy high-deductible health insurance plans lead patients to skip care” by John Russell, [Indianapolis Business Journal](#). October 7, 2017.
 - Interviewed on radio, and had research described and quoted in “Study: High-deductible Health Plans Reduce Costs, But May Discourage Preventive Care” by Jake Harper, [Indiana Public Radio, NPR](#). October 4, 2017.
 - Had research described, and quoted in “People with high deductibles avoid healthcare they need, study finds” by Myles Ma, published by [PolicyGenius.com](#). October 4, 2017.
 - Had research described in “E-Communication Between Patients and Clinicians Looks to Improve” by Alex Eady, published by [WTIU Indiana Public Media- News Desk](#). September 4, 2017.
 - Had research described in “Researchers find ‘major weaknesses’ in current guidelines on email with patients” by Evan Sweeney, published by [FierceHealthcome.com](#). August 29, 2017.
 - Had research described, and quoted in “The Big-Picture Transformation of Health Care” published in [SAVI Magazine](#) online, 2017 Health Addition, p12. August 01, 2017.
 - Had research described, and quoted in “Publication Bias at Work: The Case of Parks and Obesity” by Ted Kyle, published by [ConscienHealth](#). July 28, 2017.
 - Had research described, and quoted in “New Study Examines Public Reaction To Major Events” by: Taylor Haggerty, published by [WTIU Indiana Public Media- News Desk](#). June 15, 2017
 - Had research described and quoted in “The biggest data bang for the buck” by: Tristan Fitzpatrick, published by [Science Node](#). June 14, 2017
 - Had research described and quoted in “Mining Search Data After Big Events Could Improve Public Health Responses” by: Andrew Villegas, published by [WFYI Indianapolis- Side Effects](#) column. June 7, 2017
 - Had research described in “Health IT systems ill-equipped for population health data” by: Evan Sweeney, published by [FierceHealthCare.com](#). December 15, 2016.
 - Had research described in “Surprisingly little evidence for the accepted wisdom about teeth” by: Aaron E. Carroll, published in the [New York Times](#). August 29, 2016
 - Quoted as an expert in “Technological Acumen Increasingly Vital to Physician Success” by Katy Mena-Berkley, published by [MD News](#). April 29, 2016.
 - Had research described in “Summit to reflect evolving health care system” by Gabi Wy, published by [The Shield](#). January 19, 2015.
 - Had research described in “Meaningful Use impact on physician EHR adoption weak” by Maria Burben Hirsch, published on [FierceEMR.com](#). August 7, 2015.
 - Had research described and quoted in “HIEs Fail to Deliver on Their Promise” by Lena Weiner, published by [HealthLeaders Media](#). April 8, 2015.
 - Had research described in “Texting Bans Tied to Drop in Car Crash Injuries” by Amy Norton, published on [U.S. News and World Reports- Health](#). April 3, 2015.
 - Had research described and quoted in “Benefits of health information exchanges still unclear” by Bill Toland, published on [Pittsburgh Post-Gazette](#). March 29, 2015.
 - Had research described and quoted in “Study Finds Lack of Evidence That HIEs Boost Care Quality, Cut Costs” by Dan Bowman, published on [iHealthBeat](#). March 4, 2015.
 - Had research described and quoted in “Ohio’s texting ban: Does it work?” by Rick Rouan, published in [The Columbus Dispatch](#). August 15, 2014.
 - Had research described and quoted in “Texting bans work: They cut teen traffic deaths by 11 percent, study finds” by Niraj Chokshi, published by [The Washington Post](#). August 1, 2014.

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- Had research described and quoted in “Bans on Texting While Driving Cut Teen Deaths 11 Percent” by Karen Aho, published by [Bloomberg BusinessWeek](#). July 30, 2014.
 - Had research described and quoted in “Texting While Driving Offenses Caught Directly By Police See Marked Drop in Auto Fatalities” by Chris Weller, published by [Medical Daily](#). June 28, 2014.
 - Had research described and quoted in “Primary texting bans associated with lower traffic fatalities, study finds” published by [ScienceDaily](#). July 25, 2014.
 - Had research described and quoted in “Texting Bans and Reduction in Roadway Deaths” published by [Medical Research News and Interviews](#) (MedicalResearch.com). June 19, 2014.
 - Was quoted as an expert “A good sidewalk might encourage exercise, study hints” by Kathryn Doyle, published by [Reuters Health](#). November 8, 2013.
 - Had research described and quoted in “Nutrition and obesity studies may overstate results, warn researchers” by Nathan Gray, published on [NutraIngredients.com](#) (Breaking news on Supplements and Nutrition- Europe). November 7, 2013.
 - Had research described and quoted in “Nutrition Studies Under More Scrutiny” By: Jef Akst, published in [The Scientist](#). November 4, 2013.
 - Had research described and quoted in “Some nutrition and diet studies may overstate results” By: Shereen Jegtvig, published in the [Chicago Tribune](#). October 31, 2013.
 - An article I co-authored (as senior author) was described and quoted in “Preventive dental care may be good for kids, but is it cost-effective?” By: Mike Oliver, published in [Birmingham News](#). May 28, 2013
 - An article I co-authored (as senior author) was described and quoted in “Preventive Dentist Visits May Not Help Save On Kids' Teeth Costs” By: Nicole Wyatt, published in [Science Daily](#). May 28, 2013
 - An article I co-authored was described in “Myths of Weight Loss Are Plentiful, Researchers Say” By: Gina Kolata, published in the [New York Times](#). January 30, 2013
 - An article I co-authored was described in “Busted: Seven Myths about obesity, and why they’re wrong” By: Maggie Fox, published on the [NBCNews.com](#). January 30, 2013
 - Had research described in “Birmingham’s Railroad Park wins major award” By: Stan Diel, published in [The Birmingham News](#). October 18, 2012.
 - Had research described in “*Electronic Orders Impede Hospitals' Attainment of Meaningful Use*” By: John Pulley, published on [Nextgov](#) ([www.nextgov.com/health](#)). September 25, 2012.
 - Had research described and quoted in “Study of Birmingham’s Railroad Park dispels some myths” By: Thomas Spencer, published in [The Birmingham News](#). June 30, 2012.
 - Had research described in “*City network of trails proposed.*” By: Thomas Spencer, published in [The Birmingham News](#). February 19, 2012.
 - Had research highlighted in “*Health Affairs: Medicaid docs more enticed by EHR adoption incentives*” By: Bob Mitchell, published in [CMIO Magazine](#). August issue 2011.
 - Had research highlighted in “*Most Florida Medicaid Providers Interested in EHR Incentive Payments*” Appearing in [iHealthBeat](#) by the California Healthcare Foundation. August 11, 2011.
 - Had research highlighted in “*Study finds wide interest in EHR incentives*” By: Ashok Selvam. Appearing in [Modern Healthcare](#). August 10, 2011.
 - Quoted as an expert and had research described in “*Embracing health IT increases doctor-patient face time*” By: Pamela Dolan, published in [American Medical News](#). May 2, 2011.
 - Quoted as an expert in “*Outsourcing Health IT Can Save You Headaches, Not Money*” By: Jeff Byers, published in [CMIO Magazine](#). September issue 2010.
 - Quoted as an expert in “*Personal Health Records May Not Be So Personal*” By: Kate Ackerman, published in [iHealthBeat](#) by the California Healthcare Foundation. May 14, 2010.

- Quoted as an expert in *“Bar Codes Cut Down on Hospital Medication Errors”* By: Steven Reinberg, published in Bloomberg Businessweek- Healthday. May 5, 2010.
- Quoted as an expert in *“Electronic medical orders may save lives”* By Frederick Joelving, published by: Reuters: U.S. Edition. May 3, 2010.
- Quoted as an expert in *“Start Early to Leverage Optimal HIT Benefits from ARRA Funds”* By: Stacie Borrello, published in Healthcare Information Technology Alert. Volume 1(1), September, 2009.
- Had research described in *“Could Federal Government Efforts Be Slowing EHR Adoption?”* By: Kate Ackerman published in iHealthBeat by the California Healthcare Foundation. June 1, 2009.
- Quoted as an expert and had research showcased in *“Information tech: Benefits and drawbacks for hospitals”* By: Melinda Young, published in Clinical Trials Administration, May, 2009. Vol. 7(5).
- Quoted as an expert in *“Lemak Sports Medicine implementing electronic data system”* By: Jimmy Debutts, published in Birmingham Business Journal, April 10, 2009.
- Quoted as an expert in *“New Children’s is a pioneer in paperless”* By: Allison M. Heinrichs, published in Pittsburgh Tribune-Review, April 5, 2009.
- Quoted as an expert in *“Reinvestment Act will spur more research and produce more health data”* By: Melinda Young, Published in Clinical Trials Administration, April, 2009. Volume 7(4).
- Showcased in *“Alumni in Action”* By: Cindy Riley, published in UAB Health Professions Research and Education Magazine, Fall, 2008.
- Quoted as an expert in *“Doctors lament likely staffing shortage”* By: Anne Geggis, published in the Daytona Beach News-Journal. June 22, 2008
- Quoted as an expert in *“But wouldn’t it be easier? Why doctors don’t email”* By: Michelle Eubanks, published in the Times Daily. April 27, 2008
- Appeared on online audio feature entitled *“IT’s Safety Impact”* published by HealthLeaders Media. Interviewed by: Gary Baldwin. Originally aired February 11, 2008.
- Quoted as an expert and had research described in *“Study Links Hospitals’ IT Use to Improved Patient Outcomes”* Published in iHealthBeat by the California Healthcare Foundation. December 20, 2007.
- Appeared on television news program *“The Good Morning Show”* on the local CBS Channel (WCTV). Interviewed by Claudine Cleoplat regarding research project examining hospital IT adoption and improved patient outcomes. Originally aired on December 13, 2007.
- Appeared on North Florida NPR radio (WFSQ) news program *“Headlines”* on segment entitled *“FSU study finds patients fare better in hospitals using info technology”* Interviewed by Molly Smith Originally aired on December 13, 2007.
- Quoted as an expert and had research described in *“Information Technology Improves Hospital Health Care, New Study Says”* By: Paul Icamina, published in All Headline News. December 13, 2007.
- Quoted as an expert and had research described in *“Research Builds Case for Hospital IT Adoption to Boost Safety”* By: Kate Ackerman, published in iHealthBeat by the California Healthcare Foundation. December 12, 2007.
- Had research appear on television news program *“Fox at Five News”* Fox 35 Orlando (WOFL).
- The segment *“Shortage of Doctors in Central Florida”* was reported by Lauren LaPonzina highlighted our published article on physician workforce in Florida. Originally aired on November 29, 2007.
- Had research described in *“As obesity, uninsured rates rise, U.S. health is in decline”* By: Robyn Shelton in the Orlando Sentinel. November 20, 2007.
- Had research described in *“Report: Florida has fewer doctors than previously estimated”* By: Harry Wessel in the Orlando Sentinel. November 9, 2007.

- Had research described in *“Survey: State Doctor Population Shrinking”* By: Diane Chun in the Gainesville Sun. November 8, 2007.
- Quoted as an expert and had research described in *“Doctor Motivation Influences Degree of EHR Adoption”* By: Kate Ackerman, published in iHealthBeat by the California Healthcare Foundation. October 9, 2007.
- Quoted as an expert and had research discussed in *“Electronic Medical Records: ROI Hard to Quantify”* By: Roy Moore, published in HealthLeaders InterStudy, National Managed Care Outlook, June, 2007
- Quoted as an expert and had research discussed on the use of information technologies in healthcare in *“Can information technology save our nation's health care?”* by Wendy Dahle, published in the Bradenton Herald, June 22, 2007
- Interviewed and had research extensively described in the cover story entitled *“Disappearing Docs”* by: Christine Suh, published in Research in Review. Vol. XVII No. 1, Spring 2007.
- Interviewed and had research described in *“EHR Adoption Requires Multi-Pronged Strategy”* by: Cindy Atoji, published in Bio-IT World. January 25, 2007
- Interviewed and had research described in *“Hospitals Skirt Law on Errors”* by: Carol Gentry; published in Tampa Tribune. December 28, 2006
- Interviewed and quoted as an expert in *“Changing the Target of EHR Incentive Programs”* By: Kate Ackerman; iHealthBeat published by the California Healthcare Foundation. October 27, 2006.
- Appeared on television news program *“Eyewitness News”* on the local CBS Channel (WCTV). Interviewed by Leonard Horton regarding *Health Affairs* publication about public health spending in the U.S. Originally aired on July 20, 2006.
- Interviewed and had research extensively described in *“Medicine flips the switch”* by Doug Carlson; published in FSUMED Summer 2006 issue.
- News story summarizing keynote address at HIMSS California meeting appeared as *“Time is running out for ROI”* by Christina Thielst; published in Health-IT World News e-Newsletter, May 16, 2006
- Interviewed and had research described in *“Methodology may help hospitals evaluate ROI for IT investments”* by Jay Greene; published in Performance Improvement Advisor, 10(5)52-54. May 2006
- Interviewed and had research article referenced in *“Put down the pen, pick up the mouse”* by Debra Wood; published in Florida Medical Business, April 11, 2006.
- Interviewed and had research article referenced in *“Technology can affect hospitals’ bottom line”* by Wendy Dahle; published in Bradenton Herald, April 9, 2006.
- Interviewed and quoted as an expert in *“Researchers Link Hospital IT Investments to Better Returns”* by John Carroll; appearing in Mississippi Medical News, March 24, 2006. Reprint of *“Researchers Link Hospital IT Investments to Better Returns”* by John Carroll was published in Nashville Medical News, April 2006. pg. 6.
- Appeared on North Florida NPR radio (WFSQ) news program *“Headlines”* on segment entitled “Florida State health care researcher proves a positive return on investment for information technology in hospitals.” Interviewed by Katie Flanagan, Headlines Radio Producer. Originally aired on March 6, 2006.
- Quoted as an expert and had research article referenced in *“FSU: IT pays off for hospitals”* published in The South Florida Business Journal, February 6, 2006.
- Interviewed and quoted as an expert in *“Health IT Adoption Related to Positive Financial Performance”*

By: Kate Ackerman; iHealthBeat published by the California Healthcare Foundation. February 3, 2006.

- Interviewed and quoted as an expert in “*EHR adoption may take an extra 10 years: study*” by Andis Robeznieks; appearing in Modern Healthcare, January 11, 2006.
- Interviewed and quoted as an expert in “*Study: EHR Adoption Predicted Not to Meet 2014 Goal*” by Kate Ackerman; iHealthBeat published by the California Healthcare Foundation. January 10, 2006.
- Commentary on article “The Digital Hospital” (cover story Mar. 28) published as a letter to the editor in Business Week (McGraw-Hill Company) April 18, 2005.
- Quoted as an expert and had research article referenced in “*Rising Malpractice Premiums Hit Home for Nurses*” by Lisette Hilton; published in Nursing Spectrum January 17th 2005: Florida Edition.
- Quoted as an expert on use of computerized order entry systems in “*Medical Errors: My Child’s Story*” by John McCormick; published in Baseline Magazine August 2004 issue 033, p.44 Ziff Davis Media.
- Appeared on television news program “*Capitol Update*” Episode 809 on the Florida Channel (WFSU). Interviewed by Theresa Marsenburg regarding the completion of a data sharing project and the use of information technology by physicians in a small local hospital. Originally aired on November 27, 2004.

TEACHING and MENTORING EXPERIENCE:

Dissertation Committees as Chair

- Robin Danek (PhD, Health Policy and Management): defended October 12, 2021.
 - *Continued employment at the Indiana University School of Medicine.*
- Elizabeth Danielson (PhD, Health Policy and Management): defended September 14, 2020.
 - *Accepted postdoctoral fellowship in health services research at Northwestern University.*
- Casey Balio (PhD, Health Policy and Management): defended May 18, 2020.
 - *Accepted postdoctoral fellowship in health services research at University of North Carolina at Chapel Hill*
- Katy Hilts (PhD, Health Policy and Management): defended January 21, 2020.
 - *Accepted postdoctoral fellowship in behavioral oncology at Indiana University*
- Joanna Jackson (PhD, Health Policy and Management): defended July 29, 2019.
 - *Accepted tenure track position at Winthrop University*
- Will Tarver (DrPH, Public Health Management): defended June 19, 2015.
 - *Accepted postdoctoral fellowship in cancer/health IT at Indiana University*
- Saurabh Rahurkar (DrPH, Public Health Management): defended June 18, 2015.
 - *Accepted postdoctoral fellowship in public health informatics at Regenstrief Institute*
- Taleah Collum (Ph.D. Health Services Administration): defended on October 21, 2013.
 - *Accepted tenure track position at Jacksonville State University College of Business*
- Alva Ferdinand (DrPH, Public Health Management): defended on June 21, 2013.
 - *Received the 2014 AcademyHealth Outstanding Dissertation Award*
 - *Accepted tenure track position at Texas A&M University School of Public Health*
- Valerie Yeager (DrPH, Public Health Management): defended on January 20, 2012.
 - *Accepted tenure track position at Tulane University School of Public Health and Tropical Medicine*
- Anantachai “Tony” Panjamapirom (Ph.D. Health Services Administration): defended on July 27, 2010.
 - *Accepted position as Consultant at The Advisory Board Company*
- Gouri Gupte (Ph.D. Health Services Administration): defended on July 6, 2010.

- *Accepted tenure track position at Boston University School of Public Health*

Dissertation Committee Membership

- Ashlyn Burns (PhD, Health Policy and Management): defended on April 16, 2024.
- Gary Brumitt (PhD, Health Policy and Management): defended on March 5, 2024.
- Joe Hunt (PhD, Health Policy and Management): currently working on dissertation
- Kevin Wiley (PhD, Health Policy and Management): defended on April 26, 2022.
- Michele Napoliello (DHA, Health Administration): defended on April 14, 2022.
- Amy DeLozier (DrPH, Global Health): defended on March 31, 2022.
- Thomas Duszynski (PhD, Epidemiology): defended on December 14, 2021.
- Melora Ferren (PhD, Nursing Science): defended on August 9, 2021.
- Michael Mayo (DHA, Health Administration): defended on April 7, 2021.
- Amanda Noth-Matchett (PhD, Nursing Science): defended on October 26, 2021.
- Heather Taylor (PhD, Health Policy and Management): defended on November 9, 2021.
- Abdulaziz Bako (PhD, Health Policy and Management): defended on January 21, 2021.
- Elizabeth Golembiewski (PhD, Health Policy and Management): defended on June 26, 2019.
- Cody Mullen (PhD, Health Policy and Management): defended on June 11, 2018.
- Fady Qaddoura (PhD, Philanthropic Studies): defended on March 29, 2018.
- Connor Norwood (PhD, Health Policy and Management): defended on May 9, 2017.
- C. Tory Hogan (PhD, Health Services Administration): defended on November 2, 2016
- Macey Henderson (PhD, Health Policy and Management): defended on May 24, 2016.
- Whitney Smith (DrPH, Maternal and Child Health Policy): defended on June 21, 2016.
- Alfonso Gatmaitan (DSc, Health Services Administration): defended June 26, 2015.
- Anna Joy Rogers (DrPH, Outcomes Research): defended March 20, 2017.
- Kenneth Cochran (DSc, Health Services Administration): defended June 12, 2015.
- Mengying He (PhD, Health Services Administration): defended June 17, 2016.
- Ian McFadden (DSc, Health Services Administration): Summer 2013 – 2018.
- Gabriel Tajeu (DrPH, Outcomes Research): defended March 19, 2015.
- Holly Jarek (DSc, Health Services Administration): defended March 18, 2016.
- Josue Epame (PhD, Health Services Administration): defended June 20, 2013.
- Virginia Razo (DSc, Health Services Administration): defended October 22, 2012.
- Jim Byrd (PhD, Health Services Administration): defended April 2, 2013.
- Olena Mazurenko (PhD, Health Services Administration): defended July 10, 2012.
- Luceta McRoy (PhD, Health Services Administration): defended March 26, 2012.
- Zo Ramamonjariavelo (PhD, Health Services Administration): defended March 23, 2012.
- Tim Hale (PhD, Medical Sociology): defended on June 21, 2011.
- Payal Patel (DrPH, Public Health Management): defended on March 10, 2011.
- Maziar Abdolrasulnia (PhD Health Services Administration): defended May 9, 2006.
- Aisha Waheed (M.S. Information Studies): Thesis committee member; defended July 29, 2005.

Formal Student Research Supervision

- Joanna Jackson, Brittany Brown-Podgorski, and Elizabeth Golembiewski (PhD students in Health Policy and Management) Faculty supervisor for a research elective course, Fall, 2016. Work resulted in four publications.

- Katy Hilts (PhD, Health Policy and Management) Faculty supervisor for a research elective course, Fall 2015. Work resulted in a publication.
- Anne Epstein (DrPH, Maternal and Child Health Policy) Faculty supervisor for a research elective course, Fall 2014.
- Lauren Wallace (DrPH, Public Health Management) Faculty supervisor for research elective course, Fall 2014.
- Whitney Smith (DrPH, Maternal and Child Health Policy) Faculty supervisor for research elective course, Spring 2014.
- Will Tarver (DrPH, Public Health Management) Faculty supervisor for research elective course, Spring 2013.
- Janice Utley (DrPH, Public Health Management) Faculty supervisor for research elective course, Spring/Summer 2012.
- Saurabh Rahrkar (DrPH, Public Health Management) Faculty supervisor for research assistantship, Spring/Summer 2011. Work result in a peer-reviewed publication.
- Gabriel Tajeu (DrPH, Outcomes Research) Faculty mentor for research methods elective, Spring 2011. Work resulted in a peer-reviewed publication.
- Dong Yeong “DY” Shin (Ph.D. Health Services Administration) Faculty mentor for research assistantship, Fall 2009 – Summer 2011. Work resulted in several peer-reviewed publications.
- Alva Ferdinand (DrPH, Public Health Management): Faculty mentor for research methods elective, Spring 2010. Faculty supervisor for research assistantship, Spring/Summer 2011. Work resulted in peer-reviewed publication.
- Valerie Yeager (DrPH, Public Health Management): Faculty mentor for research methods elective, Spring 2009. Work resulted in a peer-reviewed publication.
- Lisa McCormick (DrPH, Environmental Health Science): Faculty mentor for research methods elective, Spring 2009.
- David Au (Ph.D. Health Services Administration): Faculty mentor for research assistantship, Fall 2008 – Summer 2009. Work resulted in several peer-reviewed publications.
- E. Lanette Milligan (Ph.D. Health Services Administration): Faculty mentor for research methods independent study. Summer, 2008.
- Adam Langley (4th Year Medical Student): Faculty mentor for research elective, Spring 2007. Project resulted in a peer-reviewed publication.
- Steve Brown (Ph.D. Biostatistics): Faculty supervisor on data management & analysis, May 2006- Aug 2007. Work resulted in a peer-reviewed publication.
- Stephanie Cruz Lee (4th Year Medical Student): Faculty mentor for research elective, Winter 2006. Project resulted in peer-reviewed publication.
- Randa Perkins (2nd Year Medical Student): Faculty research mentor for competitively awarded fellowship, summer 2005. Project resulted in peer-reviewed publication.
- Adam Ouimet (4th Year Medical Student): Faculty supervisor for health policy research elective, Spring 2005.

COURSES TAUGHT

Richard M. Fairbanks School of Public Health, Indiana University

H101: Influencing the Public’s Health: The Role of Policy

Course Instructor (Fall 2017, 2018)

H120: Health Delivery in the US

Course Instructor (Fall 2018, Spring 2019, Fall 2019, Spring 2020, Fall 2020, Spring 2021)

H325: Health Information Technology Management and Policy

Course Instructor (Spring 2016)

- H531: **Health Population Health Management and Value-based Health Insurance**
Course Instructor (Fall 2021, 2022, 2023, 2024, 2025)
- H624: **Developing Strategic Capabilities**
Course Instructor (Fall 2015, 2016, 2018, 2019)
- H781: **Research Designs in Health Policy and Management**
Course Instructor (Summer 2016, 2017, 2018, 2019, 2020, 2021, 2022, co-taught in 2023)
- H747: **Doctoral Research Seminar in Health Policy and Management**
Course Instructor (Summer 2015, Spring 2017, 2019)
- M501: **Population Health for Clinicians** (for medical students in public health scholarly concentration)
Course Instructor (Summer 2019, 2020, 2021, 2022, 2023, 2024, 2025)

Kelley School of Business, Indiana University

- X531: **Revenue and Delivery Models in Health Care**
Course Instructor (Fall 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025)
Executive style course in the Business of Medicine Physician MBA program
- S504: **Information Technology in the Health Care Industry**
Course Instructor (Winter 2015, 2016, 2017, Spring 2019, 2020, 2021, 2022, 2023, 2024)
Executive style course in the Business of Medicine Physician MBA program
- X576: **Global Healthcare Experience**
Course Co-Instructor (Winter 2019, 2020, 2022, 2023, 2024, 2025)
Oversees experience in Singapore and Malaysia (2019), Switzerland and Netherlands (2020), Puerto Rico (2022), United Kingdom and France (2023), Japan and South Korean (2024), Spain and Portugal (2025) as part of the Physician MBA program

School of Health Professions, Medical University of South Carolina (MUSC)

- DHA 865: **National Health Policy: Understanding the Current and Historic Healthcare Landscape**
Course Instructor (Spring semester 2018, 2019, Summer 2020, 2021, 2022)
Executive style course in the Doctor of Health Administration program at MUSC

School of Public Health, University of Alabama at Birmingham

- HCO 613/713: **Health Information Technology and Policy** (Master's/Doctoral Level)
Course Instructor (Spring semester 2009, 2010, 2011, 2012, 2013, 2014)
Also taught online versions of HCO 613 from 2011–2014.
- HCO 796: **Doctoral Seminar in Health Care Organization and Policy** (Doctoral Level)
Course Instructor (Fall 2009; and then Spring and Fall 2010, 2011, 2012, 2013, 2014)
- HCO 612: **Strategic Management in Health Programs** (Master's Level)
Co-course Instructor (Summer 2008)
- HCO 600: **Introduction to Population Based Health Programs** (Master's Level)
Course Instructor (Fall 2001)
Invited Lecturer (Fall 2010, 2011, 2012, 2013)

School of Health Professions, University of Alabama at Birmingham

- CDS 610: **Research Designs and Statistics** (Master's Level)
Course Instructor (Fall semester 2012, 2013, 2014)
- AH 706: **Strategic Management Theory and Research** (Doctoral Level)
Course Instructor (Fall semester 2008, 2009, 2010, 2011, 2012, 2013, 2014)
Course Instructor for Executive (distance) version of course: (Fall 2009, Spring 2012, Spring 2014)
- HA 625: **Strategic Planning and Management** (Master's Level)

Course Instructor (Spring semester 2009, 2010, 2011; Fall semester 2011, 2012, 2013, 2014)
Course Instructor for Executive (distance) version of course: (Summer 2008, 2010, 2012, 2014)

School of Business, University of Alabama at Birmingham

MG 302: **Management Processes and Behavior** (Undergraduate Level)
Course Instructor (Spring, 2001 and Fall, 2001)

College of Medicine, Florida State University

BMS 6823: **Health Issues in Medicine** (Medical Students)
Co-Course Director (Fall 2005, Spring 2006, Fall 2006, Spring 2007)
Lecturer (Spring 2003, Fall 2003, Spring 2004, Spring 2005)
Overview of US Healthcare System, Patient Safety and Medical Error reduction strategies, Evidenced Based Medicine, Health Policy, Epidemiological principles for practicing physicians
BMS 6821: **Psychosocial Aspects of Medicine** (Medical Students)
Lecturer (Fall 2003, Fall 2004)
Coping with medical errors, the medical student's perspective
BMS 4051: **Honor's Medical Seminar** (Undergraduate Level)
Lecturer (Spring 2007, Fall 2007)
Introduction to Public Health and the Healthcare System
BMS 6831: **Doctoring 101** (Medical Students)
Lecturer (Spring 2003, Fall 2003, Spring 2004, Fall 2004)
Biostatistics for Medical Students

School of Nursing, Florida State University

NUR 4107: **Nursing and the Healthcare System** (Undergraduate Level)
Invited Lecturer (Summer 2004, Spring 2005-2007, Summer 2006-2007)

SERVICE & COMMITTEE MEMBERSHIP:

Service to Indiana University

Chair, Administrative Review Committee for Dean Murdoch-Kinch of the IU School of Dentistry, 2025 – 2026.

Member, Advisory Committee for the IU Health Economics Consortium, 2025 – Present

Chair, search committee for Associate Vice Provost for Academic Programs and Initiatives, 2025

Member, Leadership Retreat for the Association of Schools and Programs of Public Health (ASPPH), 2025

Member, search committee for Director of the Human Health and Wellbeing (H2W) Institute, 2024

Member, Indiana Clinical and Translational Sciences Internal Advisory Committee, 2024

Member, search committee for the President and CEO of the Regenstrief Institute, 2022

Member, search committee for Director of Finance and Administration, IU Fairbanks School of Public Health, 2022.

Member, search committee for the Development Officer, IU Fairbanks School of Public Health, 2021.

Chair, Student Services Taskforce, Fairbanks School of Public Health, 2020–2021.

Member, search committee for the Indiana University President (appointed by IU Board of Trustees), 2020 – 2021.

Member, Restart Committee (appointed by University President)

- Charged with recommending and advising on when and under what conditions Indiana University can restart, that is resume, in whole or part, normal face-to-face operations following COVID-19. April 2020 – June 2021
 - Co-chair of testing subcommittee, member mitigation testing team.

Lead Representative, Fairbanks School of Public Health at IU Fort Wayne. October 2020 – Present.

Member, search committee for the Center Director for Biomedical Informatics, Regenstrief Institute, 2020

Member, search committee for the Center Director for Health Service Research, Regenstrief Institute, 2019

Member, search committee for the Vice President for Research, Regenstrief Institute, 2018

Member, search committee for the Director of IU Center for Aging Research (IUCAR), Regenstrief Institute, 2018

Member, IU School of Nursing Promotion and Tenure Committee, 2017

Facilitator of roundtable discussion for “Collaboration with Governmental Agencies” at Plater Institute on the Future of Learning at IUPUI, 2017

Co-champion of Health Policy area, Regenstrief Institute, Inc. Strategic Planning Process, 2017

Facilitator of strategic planning retreats, Center for Biomedical Informatics (CBMI), Regenstrief Institute, Inc. 2016

Chair, search committee for Director of Center for Health Policy, Richard M. Fairbanks School of Public Health

Chair, search committee for Associate Dean for Research, Richard M. Fairbanks School of Public Health

Peer-reviewer, CTSA internal grants announcement 2016

Service to the University of Alabama at Birmingham

Member, Review Committee for Appointment of Distinguished Professor

- Ad hoc committee to review a nomination for an honorary title bestowed by the university to individuals who meet certain criteria pertaining to excellence.

Member, UAB Quality Enhancement Program (QEP) Development Committee

- Represent the School of Public Health on the main committee developing key work plans as part of the university re-accreditation process with The Southern Association of Colleges and Schools (SACS) Commission on Colleges

Member, UAB Blazing Start Faculty Advisory Committee

- Advised UAB administrators on strategies to improve enrollment, retention, and graduate rates of historically under-represented students at UAB

Member, Search committee for Chair of the Department of Health Services Administration, 2013

- Review and select candidates for Chair of a top ranked department in the UAB School of Health Professions

Chair, Search committee for Assistant Professor in Outcomes Research, Department of Health Care Organization and Policy, 2013

- Led the successful recruitment of a new faculty member at the UAB School of Public Health

Reviewer, “Back of the Envelope Award” for students, UAB School of Public Health, 2012

- Reviewed student proposals for innovative small grants program

Chair, Teaching Award Selection Committee, UAB School of Public Health

- As the previous recipient of the President’s Award for Excellence in Teaching, I chaired the committee that selected the 2012 and 2013 recipient of this prestigious award.

Member, Faculty Affairs Committee, UAB School of Public Health, 2011-2014

- School wide promotion and tenure committee that reviews initial faculty appointments and makes recommendations on promotion and tenure.

Peer-reviewer, Minority Health and Health Disparities Research Center (MHRC), 2011

- Reviewed internal (University) grants for Charles Barkley Health Disparities Research Awards.

Member, BLAZE advisory committee, 2011-2014

- Assist in developing modules; review and select candidates for the Building Leadership Attributes with Zeal and Excellence (BLAZE) Leadership Academy at UAB.

Member, “Ellen Gregg Ingalls/UAB National Alumni Society Award for Lifetime Achievement in Teaching” selection committee, 2011 – 2013

- Review and select candidates who have 20 years UAB service and are previous recipients of the President’s Award for Excellence in teaching for this highly prestigious award.

Member, Student Academic Grievance Review Committee, 2011 – 2012

- Reviewed the merits of a doctoral student appeal of a dissertation committee’s decision to not pass their final defense (Spring 2011). Reviewed merits of a doctoral student appeal for being dismissed for failure to make adequate progress to degree completion (Fall 2011).

Member, “Becoming the Preferred School of Public Health in the 21st Century” Taskforce, 2010

- Participate in a series of professional development and strategic planning exercises designed to introduce innovation and change at the School of Public Health.

Member, MSHI Admissions Committee, 2009- 2012

- Evaluate applicants on their suitability and likelihood for success in the Master's of Science in Health Informatics degree program.

Faculty Member, School of Public Health Honor Court, 2009 – 2012

- Served as faculty investigator, along with two students, in an appeal case by a student who was previously found guilty of violating the academic honor code and dismissed from the university (2009).
- Served as faculty representative on the appeals board for a case involving a student accused of plagiarism by a professor (2010).

Ex-officio Member, Maternal and Child Health Advisory Committee

- Provide support, leadership, and guidance to the UAB Maternal and Child Health programs at UAB.

Chair, DrPH Admissions and Policy Committee, 2008- 2015

- Evaluate applicants on their suitability and likelihood for success in the Doctor of Public Health degree program with a concentration in Public Health Management

Member, Strategic Management Comprehensive Exam committee, 2008- 2009

- Grade doctoral students' comprehensive exams in the department of Health Services Administration

Advisor, MPH and DrPH students, 2008- 2015

- Academic advisor to master and doctoral students with one of several concentrations in health care organization and policy

Reviewer, Lister Hill Health Policy Fellowship Applications, 2008 – 2013

- Evaluated and ranked applications from students seeking a competitively awarded health policy fellowship carrying a stipend for six months for service in the office of a member of Congress, in an executive branch agency, or in some other appropriate private national health policy organization

Reviewer of Student Scholarship Applications, 2009

- Evaluated and ranked applications (incoming and returning students) applying for School of Public Health Named Scholarships

Service at Florida State University College of Medicine

Senior Member, Admissions Committee, 2006- 2008

- Responsibilities included interviewing and evaluating medical school applicants on their potential for a successful career in Medicine consistent with mission of the College.

Member, Year One & Two Curriculum Committee, 2005- 2008

- As a year two course co-director, participate in committee meetings as needed. Prepared an analysis of epidemiology and biostatistics in the medical curriculum and identified instances for integrating information into existing educational activities.

Faculty Advisor, 2004- 2008

- Serve as the primary academic and professional advisor for medical students throughout their first two years of training; advise between 2-4 students annually.
- Served as faculty mentor to the Medical Student Journal Club, 2003-2004, 2007

Member, Informatics Curriculum Advisory Committee, 2004- 2008

- Develop and review policies regarding the use of information technology resources by students and faculty at the college; Evaluate existing curriculum for opportunities to integrate informatics tools into the medical education of students

Team Leader, Journal Club, Department of Family Medicine and Rural Health, 2005- 2008

- Initiated the formation of Journal Club; led the monthly collegial gathering focused on critically appraising select peer-reviewed articles in an effort to develop skills in evidence-based medicine among junior faculty members.

Member, various faculty search committees, FSU College of Medicine, 2003- 2008

- Interviewed and participated in the recruitment of over a dozen full-time faculty members

Peer-reviewer, Office of Sponsored Research, Florida State University, 2003

- Reviewed internal (University) grants in conjunction with the Committee on Faculty Research Support (COFRS) Project.

Service to the Community

Advisor to The Children's Museum of Indianapolis, 2020- 2022

- Provide expert advice regarding when and how to reopen the museum following the COVID-19 shut down that occurred in March 2020.

Board of Directors, Camp BRIDGES, 2010- 2013:

- Provide governance including utilizing personal and professional resources to support the organization that serves children and teenagers across the Southeast with any solid organ (kidney, lung, liver, and heart) transplant as well as those awaiting transplant.

Special Advisor, Governor's Health Information Infrastructure Advisory Board, State of Florida, 2004- 2007

- Participate in board meetings, engage in strategic planning, and advise on (1) the process of creating a state health information exchange and (2) ways on which to increase physician adoption of electronic health records
- Grant reviewer for the Florida Agency of Health Care Administration (2006, 2007)
- Member, Medical Issues Subcommittee of Governor's Health Information Infrastructure Advisory Board (appointed by Michael Heekin, Chair), 2004

Member, Patient Safety Committee, Tallahassee Memorial Health System, Tallahassee, Florida, 2005- 2008

- Evaluate patient safety issues at a 770-bed not-for-profit community hospital; provide leadership and stimulation for the creation of joint projects between the FSU College of Medicine and TMH.

Member, Big Bend Regional Health Information Organization, Tallahassee, Florida, 2006- 2007

- Participated in the selection of an information technology vendor to implement a state funded data-sharing project

Service to the Profession

Member, Meeting Planning Committee for Association of Schools and Programs in Public Health (ASPPH) Leadership Retreat (2025)

- Helped design an agenda for a two-day retreat for Deans and Program Leads of accredited schools and programs of public health.

Elected member, AcademyHealth Board of Directors (2024 – 2027)

- Governance board for AcademyHealth, the professional society and leading national organization for health services researchers, policymakers, and health care practitioners and stakeholders. AcademyHealth advances the field by acting as an objective broker of information, bringing stakeholders together, increasing the understanding of methods and data used in the field, enhancing the professional skills of researchers and research users, and helping health systems & policymakers translate evidence into action.

Chair, external departmental review committee, Department of Health Management and Policy, College of Public Health, University of Kentucky (2022)

Chair (2017–2020), Member (2015–2017) of the William B. Graham Prize for Health Services Research selection committee

- The Graham Prize for Health Services Research, funded by the Baxter International Foundation and administered by the Association of University Programs in Health Administration (AUPHA), is the most prestigious and highly regarded recognition an individual researcher can receive in a career of health services research. The Prize acknowledges national or international contributions of health services researchers who apply analytic methods to examine and evaluate the organization, financing, and/or delivery of health services.

Chair (2017 - 2019), Vice Chair (2016), and Member (2014-2015) of Education Council, AcademyHealth

- Participate in executive committee quarterly meetings. Serve as ad-hoc member of various subcommittees. Advise the Board and AcademyHealth leadership on the priorities and trends in the educational needs of AcademyHealth members and the field of health services research.
- Served on the HSR Workforce Task Force to plan a summit aimed at understanding the current and future needs of the health services researcher workforce

Member (2017-2018) Planning Committee for AcademyHealth's 2018 Annual Research Meeting (ARM)

- Advise and guide the planning and development of the annual research meeting program, including determining key themes, plenary speakers, and invited sessions for the 2018 ARM
- Served on "Best of ARM" selection committee which identified top abstracts in each theme and group

Guest Editor, *Journal of Health Administration Education*, 2016

- Special issue guest co-editor for issue focusing on faculty issues in academia. Published Spring 2016.

Chair (2016–2017) and Member (2013–2015) of Advisory Board, Health Administration Press/AUPHA Editorial Board for Graduate Studies

- Provide advice related to areas of need pertaining to curriculum development, proposals for text books, and developments in the field of health management to the American College of Healthcare Executives (ACHE) Board of Governors.

Abstract Reviewer (2013–2014) and then Theme Leader (2015), AcademyHealth Annual Research Meeting

- Reviewed over 100 abstracts, annually, in the Health Information Technology (HIT) submission track. Recommended studies for podium presentations and/or poster presentations.

Grant Reviewer, Patient-Centered Outcomes Research Institute (PCORI), 2012

- Reviewed grant proposals and provided feedback to applicants in the Phase-I funding cycle

Guest Editor, *Advances in Health Care Management*, 2012

- Special issue guest co-editor for volume 12 focusing on health information technology management in the international context. Printed June 2012.

Guest Editor, *Health Care Management Review*, 2011

- Special issue guest co-editor for volume 37, issue 1 focusing on health information technology management. Printed January 2012.

Editorial Advisory Board, *Advances in Health Care Management*, 2011- present

- Provide intellectual support and direction to the journal, review manuscripts for publication, Work with the Editor-in-Chief to establish policies for the journal

Editorial Advisory Board, *Health Care Management Review*, 2006- 2019

- Provide intellectual support and direction to the journal, review manuscripts for publication, Work with the Editor-in-Chief to establish policies for the journal

Best paper selection committee, Southern Management Association, 2009

- Selected the best manuscript for a set of semi-finalists to be recognized at the annual meeting.

Editorial Advisory Board, *The HIT Advisor*, 2009- 2010

- Contribute to articles geared toward a professional audience of CIOs and other upper-level information management executives at health systems. Publication topics include items such as HIT planning and implementation strategies, funding, and research-based best practices in the use of HIT.

Editorial Review Panel, *Journal of Healthcare Quality*, 2004- 2007

- Provide peer-review, and statistical expertise to the Editor-in-Chief and manuscript authors; participate in operational planning and solicitation of manuscripts for the journal

Executive board member, *Division of Health Care Management, Academy of Management*, 2002-2005

- Founding webmaster for the division; created a web-portal to facilitate communication with members of the division; created an interface to facilitate an online election of officers.

Ad hoc Peer reviewer

- Health Affairs, since 2007

- Health Services Research, since 2011
- Journal of Healthcare Management, since 2008
- Journal of Health Administration Education, since 2009
- Advances in Health Care Management, since 2010
- Journal of Rural Health, since 2004
- Journal of the American Medicinal Informatics Association, since 2005
- Health Care Management Review, 2005-2006, Editorial Board member 2006 – 2018.
- American Journal of Managed Care, since 2006
- Journal of Medical Internet Research, since 2010
- Proceedings of the Academy of Management, since 2002
- Proceedings of the Southern Management Association, since 2003
- Proceedings of the European Academy of Management (EURAM), 2009, 2010
- Journal of the National Medical Association, 2009

PROFESSIONAL ASSOCIATIONS:

Member, AcademyHealth, since 2002

Member, Academy of Management, since 2002

Member, American Public Health Association, since 2004